

<b>SUMMARY</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET NOTES</b>
<b>EXPENSES</b>				
Departments	\$ 5,528,982	\$ 5,435,837	\$ 5,613,742	Transferred from next page
Conservation Authority Levy	\$ 24,886	\$ 24,886	\$ 26,524	
<b>TOTAL EXPENSES</b>	<b>\$ 5,553,868</b>	<b>\$ 5,460,723</b>	<b>\$ 5,640,266</b>	
<b>REVENUES</b>				
Payments in Lieu	\$ 55,000	\$ 80,636	\$ 52,000	LCBO, Post Office, County Forest, Hydro
Interest & Penalties on Taxes	\$ 135,000	\$ 163,888	\$ 160,000	1.25%/month as per Municipal Act
Ontario Municipal Partnership Fund (OMPF)	\$ 1,453,800	\$ 1,457,800	\$ 1,399,000	Represents a 1.4% Levy reduction
Interest Income	\$ 15,000	\$ 11,129	\$ 10,000	Bank Agreement Specifies Rate
Aggregate Producers Grant	\$ 50,000	\$ 57,126	\$ 55,000	Reflects anticipated aggregate producers output
Prior Year Suplus	\$ 20,822	\$ -	\$ -	
Anticipated Salary Savings - Temporary staffing realocations			\$ 22,600	Based on trial 6 month employee reassignment
Taxes	\$ 3,824,246	\$ 3,855,550	\$ 3,941,666	2010 Tax Revenue + 2% levy increase + \$ 25,000 est. growth revenue/wo
<b>TOTAL REVENUES</b>	<b>\$ 5,553,868</b>	<b>\$ 5,626,129</b>	<b>\$ 5,640,266</b>	
<b>SURPLUS / ( DEFICIT )</b>	<b>\$ 0</b>	<b>\$ 165,406</b>	<b>\$ -</b>	

<b>SUMMARY - DEPARTMENT</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET NOTES</b>
<b>Corporate</b>	\$ 1,151,084	\$ 1,231,619	\$ 1,115,842	
<b>Building, Planning &amp; Protective Services</b>	\$ 1,111,444	\$ 1,058,083	\$ 1,204,349	
<b>Community Services</b>	\$ 245,532	\$ 289,301	\$ 240,220	
<b>Public Works &amp; Waste Management</b>	\$ 3,020,922	\$ 2,856,834	\$ 3,053,331	
<b>TOTAL</b>	<b>\$ 5,528,982</b>	<b>\$ 5,435,837</b>	<b>\$ 5,613,742</b>	To Front Page

<b>CORPORATE SERVICES SUMMARY</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET NOTES</b>
<b>Corporate</b>	\$ 274,035	\$ 378,805	\$ 263,750	
<b>Corporate Reserves</b>	\$ 104,000	\$ 104,000	\$ 105,000	
<b>Council</b>	\$ 189,025	\$ 158,691	\$ 161,123	
<b>Elections</b>	\$ 23,600	\$ 23,600	\$ 6,750	
<b>Chief Administrative Officer's Department</b>	\$ 135,373	\$ 146,647	\$ 130,446	
<b>Clerk's Department</b>	\$ 116,505	\$ 116,295	\$ 122,055	
<b>Finance Department</b>	\$ 279,512	\$ 276,508	\$ 278,758	
<b>Information Technology</b>	\$ 29,034	\$ 27,073	\$ 47,960	
<b>TOTAL</b>	<b>\$ 1,151,084</b>	<b>\$ 1,231,619</b>	<b>\$ 1,115,842</b>	

<b>CORPORATE</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
<b>EXPENSES</b>				
Salaries & Benefits	\$ 8,000	\$ 3,368	\$ -	Undistributed staff requests
Corporate Advertising	\$ 12,000	\$ 13,600	\$ 13,500	Municipal Matters, Corporate Notices, Ads, etc.
Office Supplies	\$ 7,200	\$ 6,442	\$ 7,000	Copier Paper, Pens, etc.
Printing	\$ 2,500	\$ 1,906	\$ 2,500	
Publications	\$ 200	\$ -	\$ 200	Municipal World, Newspapers, Municipal Directory, etc.
Postage	\$ 13,000	\$ 10,558	\$ 14,000	
Telephone	\$ 11,300	\$ 8,567	\$ 11,000	
Legal	\$ 2,500	\$ 7,621	\$ 2,500	HR issues, no building permit, etc.
Audit Fees	\$ 18,000	\$ 24,156	\$ 18,000	
Service/Rental Agreements	\$ 26,000	\$ 23,697	\$ 24,000	photocopier, alarm, furnance, phone equipment etc.
PSAB 3150	\$ -	\$ 526	\$ -	
Consulting	\$ -	\$ 8,261	\$ -	
Memberships	\$ -	\$ 566	\$ 600	Gain Membership
Employee Appreciation	\$ 2,500	\$ 1,592	\$ 2,000	Service Awards, Xmas turkeys/hams, golf day
Municipal Joint Health & Safety	\$ 6,000	\$ 1,321	\$ 8,000	
Highland Voice	\$ 8,000	\$ 4,288	\$ 4,500	
Transfer to Reserve for future payments		\$ 108,000		
Contractual Obligations			\$ 108,000	
<b>SUB-TOTAL</b>	<b>\$ 117,200</b>	<b>\$ 224,469</b>	<b>\$ 215,800</b>	
<b>Corporate Overhead</b>				
Municipal Building Maintenance - 75 George St.	\$ 12,000	\$ 12,265	\$ 12,000	
Building Cleaning Contract	\$ 10,700	\$ 12,128	\$ 11,650	Contracted Service
Building Cleaning/Maintce Supplies	\$ 1,100	\$ 805	\$ 1,800	
Hydro	\$ 14,000	\$ 9,146	\$ 14,000	
Heat	\$ 12,000	\$ 10,085	\$ 12,000	
Insurance	\$ 112,101	\$ 112,101	\$ 112,500	\$ 10000 has been transfered to Community Centre
Tax Write Off - Own share		\$ 5,222		
Bank Service Charges	\$ 1,500	\$ 1,686	\$ 2,000	
<b>SUB-TOTAL</b>	<b>\$ 163,401</b>	<b>\$ 163,438</b>	<b>\$ 165,950</b>	
NLCCHC - Building Expansion	\$ 5,000	\$ 5,000	\$ -	\$5,000/year for 2007 - 2010
<b>SUB-TOTAL</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	
<b>TOTAL EXPENSES</b>	<b>\$ 285,601</b>	<b>\$ 392,907</b>	<b>\$ 381,750</b>	
<b>REVENUES</b>				
Misc. Revenue	\$ 6,000	\$ 14,102	\$ 10,000	tax cert./faxes/photocopying/commis cert/ etc.
Transfer from Reserve	\$ 5,566	\$ -	\$ 108,000	
<b>TOTAL REVENUES</b>	<b>\$ 11,566</b>	<b>\$ 14,102</b>	<b>\$ 118,000</b>	

TOTAL	\$ 274,035	\$ 378,805	\$ 263,750
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<b>CORPORATE RESERVES</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
<b>TRANSFER TO RESERVES</b>				
Transfer to Capital Reserves	\$ 50,000	\$ 50,000	\$ 50,000	
Transfer to Operating Funds	\$ 29,000	\$ 29,000	\$ -	Anticipating 2010 surplus transferred to reserve
Transfer to Contingency Reserve			\$ 30,000	
Transfer to AdministrationBuilding Reserve	\$ 25,000	\$ 25,000	\$ 25,000	
<b>TOTAL TRANSFER TO RESERVES</b>	<b>\$ 104,000</b>	<b>\$ 104,000</b>	<b>\$ 105,000</b>	
<b>TRANSFER FROM RESERVES</b>				
Transfer from Capital Reserves	\$ -	\$ -	\$ -	
<b>TOTAL TRANSFER FROM RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TOTAL</b>	<b>\$ 104,000</b>	<b>\$ 104,000</b>	<b>\$ 105,000</b>	

<b>COUNCIL</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
Expense				
Members of Council - Remuneration	\$ 102,500	\$ 102,500	\$ 89,188	Resolution #C-2010-263 reflecting decrease
Members of Council - Employer Health Tax	\$ 1,999	\$ 1,285	\$ 1,372	
Members of Council - OMERS & Alternatives	\$ 3,964	\$ 3,853	\$ 3,843	
Members of Council - CPP	\$ 1,972	\$ 1,058	\$ 2,070	
Members of Council - Closed Meeting Investigator	\$ 500	\$ 1,064	\$ 250	\$250 Retainer & Investigation Fees ( if required)
Members of Council - Cell Phone	\$ 1,740	\$ 1,364	\$ 600	Mayor's Cell Phone
Members of Council - Advertising	\$ 4,000	\$ 811	\$ 2,000	Canada Day, Xmas, Other Public Meeting Notices, etc.
Members of Council - Office Supplies	\$ 1,500	\$ 1,006	\$ 1,500	Paper, binders for agendas, minutes, by-laws, reports, Councillors, etc.
Members of Council - Photocopies	\$ 1,800	\$ -	\$ -	
Members of Council - Communication Infrastructure	\$ 2,000	\$ 1,860	\$ 2,000	Councillor Internet (for those Councillors unable to use Storm)
Members of Council - Conventions, etc	\$ 21,000	\$ 12,048	\$ 21,000	\$3,000 per Councillor
Members of Council - Computer Costs	\$ 6,850	\$ 6,833	\$ 4,600	\$300/Councillor Tech & 1/4 Cost of Purchase over Term \$2,500
Members of Council - Travel Expenses	\$ 25,400	\$ 15,805	\$ 20,000	COW, Council & Other Meetings (based on current meeting schedule)
Members of Council - Meals	\$ 3,100	\$ 1,142	\$ 2,000	COW, Council & Other Meetings (based on current meeting schedule)
Members of Council - Misc.	\$ 4,500	\$ 6,256	\$ 4,500	Memberships (ex. AMO), Council Photos, etc.
Members of Council - Special Items / Events	\$ 2,000	\$ 559	\$ 2,000	Flowers, Gifts, Retirements, Remembrance Day Wreath, etc.
Members of Council - Mayor's Discretionary	\$ 2,000	\$ 1,128	\$ 2,000	
Members of Council - Drug Strategy	\$ 2,200	\$ 119	\$ 2,200	Mileage, Other
<b>TOTAL</b>	<b>\$ 189,025</b>	<b>\$ 158,691</b>	<b>\$ 161,123</b>	

<b>ELECTIONS</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
Expense				
Elections - Salary / Wages	\$ 4,000	\$ 4,131	\$ -	\$75/ Election Staff, \$400/DRO, \$800 RO
Elections - Office Supplies	\$ 500	\$ 332	\$ -	Photocopies, Other
Elections - Travel Expenses	\$ 500	\$ 557	\$ 250	LC Election Working Group Meetings, Training
Elections - Misc.	\$ 5,600	\$ 7,215	\$ -	Election Training, Advertising, Legal
Elections - Election Supplies	\$ 29,700	\$ 15,006	\$ -	Bar Code Scanner, Voter Kits, Postage, Business Reply Account
Elections - Transfer to Reserve	\$ -	\$ 14,359	\$ 6,500	\$6,500 each year for the next 4 years
Elections - Compliance Audit Com	\$ 1,000	\$ -	\$ -	
Elections - Rental of Premises	\$ 300	\$ -	\$ -	Rental on Election Night ( ex. School )
<b>TOTAL EXPENSE</b>	<b>\$ 41,600</b>	<b>\$ 41,600</b>	<b>\$ 6,750</b>	
Elections - Transfer from Reserves	\$ 18,000	\$ 18,000	\$ -	
<b>TOTAL REVENUE</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ -</b>	
<b>TOTAL</b>	<b>\$ 23,600</b>	<b>\$ 23,600</b>	<b>\$ 6,750</b>	
Elections - Reserves	\$ -	\$ 14,359	\$ 20,859	<i>*to be used in 2014</i>



<b>CAO'S OFFICE</b>				
<b>2011 BUDGET</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
Expense				
CAO - Salary/Wages/Benefits/Other	\$ 118,373	\$ 122,468	\$ 115,711	
CAO - Cell Phone/Blackberry	\$ 1,500	\$ 1,512	\$ 850	
CAO - Communications	\$ 1,000	\$ 1,620	\$ -	
CAO - Travel Expenses	\$ 1,200	\$ 752	\$ 1,000	Mileage
CAO - Training / Seminars / Conventions	\$ 3,500	\$ 4,641	\$ 3,500	AMO/OMAA
CAO - Office Supplies	\$ 200	\$ 369	\$ 200	
CAO - Furniture / Equipment	\$ 500	\$ -	\$ -	
CAO - Meals	\$ 250	\$ 77	\$ 250	
CAO - Publications	\$ -	\$ 67	\$ 100	
CAO - Professional Fees/Dues/Memberships	\$ 350	\$ 330	\$ 335	OMAA
CAO - Misc.	\$ -	\$ 6,411	\$ -	
CAO- Consulting	\$ 8,500	\$ 8,400	\$ 8,500	HR Consultant & Other
<b>TOTAL</b>	<b>\$ 135,373</b>	<b>\$ 146,647</b>	<b>\$ 130,446</b>	

<b>CLERK'S OFFICE</b>					
<b>2011 BUDGET</b>					
	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>Revenue</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Offset</b>	<b>Comments</b>
<b>EXPENSE</b>					
Clerk - Salary/Wages/Benefits&Other	\$ 96,425	\$ 104,128	\$ 109,375		75% of Clerk's Salary & Receptionist
Clerk - Cell Phone	\$ 1,000	\$ 922	\$ 1,200		
Clerk - Communications	\$ 600	\$ 596	\$ 600		
Clerk - Travel Expenses	\$ 500	\$ 664	\$ 700		Clerk & receptionist
Clerk - Marriage Licences	\$ 480	\$ 760	\$ 500	\$ 1,500	\$48 each, offset by revenue
Clerk - Training / Seminars / Conventions	\$ 6,000	\$ 5,660	\$ 6,000		AMCTO, OEMC & AMO or OGRA/ROMA, etc.
Clerk - Office Supplies	\$ 1,000	\$ 513	\$ 800		
Clerk - Photocopies	\$ 3,500	\$ -	\$ -		
Clerk - Furniture / Equipment	\$ 1,000	\$ 715	\$ -		
Clerk - Meals	\$ 650	\$ 309	\$ 650		Council Meetings (based on current schedule) & Other
Clerk - Publications	\$ 250	\$ 309	\$ 380		Municipal Act, Other
Clerk - Memberships	\$ 650	\$ 750	\$ 750		AMCTO
MFIPPA	\$ 250	\$ 64	\$ 100		Legal
Accessibility Requirements	\$ 5,000	\$ 2,505	\$ 2,500		
<b>TOTAL EXPENSES</b>	<b>\$ 117,305</b>	<b>\$ 117,895</b>	<b>\$ 123,555</b>		
<b>REVENUE</b>					
MFIPPA Requests	\$ -	\$ -	\$ -		
Admin. - Marriage Certificates	\$ 800	\$ 1,600	\$ 1,500	\$ 1,500	\$100 each (offsets license cost & staff time)
<b>TOTAL REVENUES</b>	<b>\$ 800</b>	<b>\$ 1,600</b>	<b>\$ 1,500</b>		
<b>TOTAL</b>	<b>\$ 116,505</b>	<b>\$ 116,295</b>	<b>\$ 122,055</b>		

<b>FINANCE DEPARTMENT</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET NOTES</b>
Treasurer - Salary/Wages/Benefits & Other	\$ 256,517	\$ 254,983	\$ 260,558	Treasurer/ Payroll / AP Clerk, AR Clerk, Taxation Clerk
Treasurer - Travel Expenses	\$ 200	\$ 173	\$ 200	Auditor / Lawyer Office in Perth
Treasurer - Training / Seminars / Conventions	\$ 2,300	\$ -	\$ 2,300	MFOA Conference - Sept '11 & Misc 1 day workshops
Treasurer - Office Supplies	\$ 50	\$ 376	\$ 300	printer cartridges etc.
Treasurer - Furniture / Equipment	\$ 250	\$ -	\$ 250	
Treasurer - Meals	\$ 525	\$ 156	\$ 500	Council meetings
Treasurer - Publications	\$ -	\$ -	\$ -	
Treasurer - Memberships	\$ 1,100	\$ 826	\$ 900	MFOA / CMA
Treasurer - PSAB 3150 Requirements	\$ 10,350	\$ 11,100	\$ 500	Maintain data base
Clerical - Travel Expenses	\$ 1,000	\$ 773	\$ 1,000	Banking in Perth etc.
Clerical - Training / Seminars / Conventions	\$ 2,500	\$ 2,219	\$ 5,000	CPA / Tax collectors & Misc. 1 day workshops
GIS	\$ 2,320	\$ 2,700	\$ 2,900	1/5 Share of Total Cost
Clerical - Memberships	\$ 1,400	\$ 1,300	\$ 1,400	AMCTO / CPA
Clerical - Office Supplies	\$ 400	\$ 1,551	\$ 1,800	printer cartridges etc.
Clerical - Furniture / Equipment	\$ 500	\$ 253	\$ 1,000	Money counter & printer
Clerical - Meals	\$ 100	\$ 15	\$ 50	
Clerical - Publications	\$ -	\$ 83	\$ 100	Employment Standards Publication
<b>TOTAL</b>	<b>\$ 279,512</b>	<b>\$ 276,508</b>	<b>\$ 278,758</b>	

<b>CORPORATE INFORMATION TECHNOLOGY</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	
<b>EXPENSE</b>				
Computer Hardware	\$ 9,150	\$ 5,413	\$ 2,500	Misc. Repairs/Equipment
Computer Support	\$ 19,980	\$ 14,848	\$ 19,980	IT Support Agree., Diamond Licensing, Diamond Support, Symantec Licensing
Web Site Services	\$ 2,500	\$ 3,815	\$ 2,400	Web Hosting, Domain \$200/month
Wireless Network	\$ 10,760	\$ 2,433	\$ 2,460	Wirless Internet @ Municipal Office \$205/month
IT - Rentals/Leases	\$ 11,844	\$ 10,548	\$ 5,520	Dell Lease \$460/month
Computer Software	\$ 1,500	\$ 1,231	\$ 16,100	\$7,000 GP Financial Upgrade, Microsoft Office for Fire Stations & PW x 6 @ \$350
				\$ 7,000 FP2- Enterprise
IT - Transfer to Reserves			\$ 6,000	
<b>TOTAL EXPENSES</b>	<b>\$ 55,734</b>	<b>\$ 38,288</b>	<b>\$ 54,960</b>	
<b>REVENUE</b>				
IT - Revenue	\$ 21,000	\$ 5,515	\$ -	
Transfer from Development Chg	\$ 5,700	\$ 5,700	\$ -	
IT - Transfer from Reserves			\$ 7,000	FP2 - Fire Reserve
<b>TOTAL REVENUES</b>	<b>\$ 26,700</b>	<b>\$ 11,215</b>	<b>\$ 7,000</b>	
<b>TOTAL</b>	<b>\$ 29,034</b>	<b>\$ 27,073</b>	<b>\$ 47,960</b>	
IT - Reserves				<i>*to be used in 2013/2014</i>

*\*in 2014 will need to upgrade the computer operating systems of each computer to Windows 7 as in 2014 Microsoft will no longer be supporting Windows XP*

*\*current cost is \$330/copy x 16 Systems = \$5280 plus tax*

*\*in 2014 will need to upgrade the computer software of each computer to Office 2010 as Microsoft 2007 is not compatible with Windows 7*

*\*current cost is \$670/copy x 16 systems = \$ 10720 plus tax*

*\*\*in 2013/2014 staff computer will also need to be replaced as they will be more than 5 years old (average life is 4 years)*

*\*\*it will be more economical to purchase or lease new systems that include Windows 7 and Office 2010*

*\*\*current estimated cost is \$1,500 x 16 systems \$ 24,000.00 plus tax*

At some point funds should also be placed in reserves to cover the costs of implementing business continuity options

**\*the 2011 Budget does not include the Storm Agreement**

<b>BUILDING, PLANNING &amp; PROTECTIVE SERVICES SUMMARY</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET NOTES</b>
<b>Fire - Operating</b>	\$ 474,609	\$ 403,010	\$ 554,512	
<b>Fire - Capital</b>	\$ -	\$ 48,744	\$ -	
<b>Emergency Measures</b>	\$ 16,900	\$ 2,188	\$ 15,400	
<b>Building</b>	\$ 12,596	\$ 20,990	\$ 19,549	
<b>Animal Control</b>	\$ 12,200	\$ 8,125	\$ 17,200	
<b>Police Services Board</b>	\$ 489,447	\$ 485,300	\$ 502,010	
<b>Planning</b>	\$ 103,592	\$ 89,668	\$ 95,678	
<b>Environmental Advisory Committee</b>	\$ 2,100	\$ 58	\$ -	
<b>TOTAL</b>	<b>\$ 1,111,444</b>	<b>\$ 1,058,083</b>	<b>\$ 1,204,349</b>	

<b>FIRE CHIEF OFFICE</b>					
<b>2011 BUDGET</b>					
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>Revenue</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Offset</b>	<b>Comments</b>
<b>EXPENSE</b>					
Fire - Wages/Benefits & Other - Chief	\$ 52,673	\$ 34,447	\$ 61,607		Chief & Administrative Assistant
Fire - Honorariums	\$ 122,101	\$ 141,758	\$ 145,000		Subject to change with call volume OFM Prevention & Inspection Requirements
Fire - G.I.S.	\$ 2,500	\$ 2,700	\$ 2,500		1/5 of contract
Fire - Training/Seminars/Conferences	\$ 9,500	\$ 10,191	\$ 12,000		driver training, legislative 101, first responder
Fire - MNR Services	\$ 3,500	\$ 3,444	\$ 3,600	\$ 3,600	Reimbursement received from County
Fire - Office Supplies/Cell Phone	\$ 750	\$ 1,769	\$ 3,000		OFM note taking requirements, new chief expenses
Fire Chief - Travel Expense	\$ 1,000	\$ 477	\$ 1,500		Mileage to and from inspectors, meetings etc.
Fire - Professional Fees/Dues	\$ 700	\$ 635	\$ 1,000		Memberships to Ontario Association of Fire Chiefs etc.
Fire - Prevention/Education	\$ 4,000	\$ 4,241	\$ 5,000		Smoke detectors, childrens fire safety products, CO detectors, educational presentation at the elementary schools ( required annually )
Fire - Dispatch/Communications	\$ 2,500	\$ 2,872	\$ 12,000		Replacement pagers ( increase because of County wide communication system Radio Licencing as regulated by Communications Canada
Fire - Equipment	\$ 15,000	\$ 5,554	\$ 17,000	\$ 17,000	Ladder testing, pump tests ( required annually for compliance )
Fire - Safety Equip/Clothing	\$ 15,000	\$ 8,441	\$ 30,000		PPE wash and testing , SCBA Fit Test ( required annually) Bench testing for Stn. 2,7,8 ( required bi-annually )
Fire - Misc Materials	\$ -	\$ 45	\$ 500		
Fire - Furniture / Equipment	\$ -	\$ -	\$ -		
Fire - Meals	\$ -	\$ -	\$ 100		
Fire - Publications	\$ 100	\$ -	\$ 1,000		Smoke Alarm Program ( required annually ) 2011 - mailout information packages
Fire - Promotional Material	\$ 1,200	\$ -	\$ 1,200		Newspaper ads, handouts at public events
Fire - Insurance	\$ 8,800	\$ 8,549	\$ 8,800		
Fire - VFIS Insurance	\$ 9,400	\$ -	\$ 9,400		Covers volunteer firefighters and their families
Fire - Volunteer Christmas Dinner	\$ 3,500	\$ 2,195	\$ 3,500		Pays for Christmas dinner for all volunteer firefighters
Transfer to Capital Reserve	\$ 80,000	\$ 80,000	\$ 82,400		Increased by CPI at 3%
Transfer to Reserve	\$ 7,000	\$ -	\$ 10,000		Future radio licencing and PPE replacement
<b>TOTAL EXPENSES</b>	<b>\$ 339,224</b>	<b>\$ 307,318</b>	<b>\$ 411,107</b>		
<b>REVENUE</b>					
Transfer from Fire Reserve	\$ (15,000)	\$ (5,555)	\$ (17,000)	\$ (17,000)	
County Reimbursement - MNR Services	\$ (3,500)	\$ (3,444)	\$ (3,600)	\$ (3,600)	
Other Revenue - Misc	\$ (5,000)	\$ (28,045)	\$ (10,000)		
<b>TOTAL REVENUES</b>	<b>\$ (23,500)</b>	<b>\$ (37,044)</b>	<b>\$ (30,600)</b>		
<b>TOTAL</b>	<b>\$ 315,724</b>	<b>\$ 270,274</b>	<b>\$ 380,507</b>	<b>\$ -</b>	

<b>FIRE STATION #1 LANARK VILLAGE</b>				
<b>2011 BUDGET</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>Comments</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	
<b>EXPENSE</b>				
Stn 1 - Alarm / Security	\$ 300	\$ 269	\$ 300	
Stn 1 - Professional Fees		\$ 185		
Stn 1 - Telephone	\$ 1,300	\$ 1,294	\$ 1,300	
Stn 1 - Communications Equipment	\$ 3,000	\$ 4,183	\$ 3,800	battery replacement,pager/radio repairs, replacement parts
Stn 1 - Building Maintenance	\$ 1,500	\$ 620	\$ 2,000	cleaning supplies, light bulbs, day to day repairs to hall
Stn 1 - Training	\$ 4,000	\$ 2,046	\$ 2,500	training completed at fire station by training officers ( first aid, defib etc. )
Stn 1 - Office Supplies	\$ 400	\$ 165	\$ 300	print cartridges, paper, pens etc.
Stn 1 - Gas & Oil	\$ 2,000	\$ 1,912	\$ 2,000	for the emergency vehicles and equipment
Stn 1 - Vehicle Maintenance	\$ 6,000	\$ 5,836	\$ 6,000	rust proofing, safety checks and truck repairs
Stn 1 - Equipment Maintenance	\$ 3,000	\$ 3,236	\$ 4,000	equipment on emergency vehicles, portable pumps, hoses
Stn 1 - Medical Expense	\$ 1,000	\$ 119	\$ 1,000	bandages, gloves, oxygen supplies, replacement of date expired equipment
Stn 1 - Mutual Aid Travel	\$ 1,000	\$ 638	\$ 1,000	travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 1 - Fire Prevention	\$ -	\$ -	\$ 300	fire prevention supplies specific to each station ( signage, special presentations )
Stn 1 - Small Tools	\$ 150	\$ 58	\$ 250	chainsaws, drills etc.
Stn 1 - Hydro	\$ 1,000	\$ 1,000	\$ 1,200	
Stn 1 - Heat	\$ 1,000	\$ 1,000	\$ 1,200	
Stn 1 - Misc Expenses	\$ 825	\$ 285	\$ 300	meetings, gifts, professional fees and dues
Stn 1 - Capital Expense	\$ 3,000	\$ -	\$ 3,000	
<b>TOTAL</b>	<b>\$ 29,475</b>	<b>\$ 22,846</b>	<b>\$ 30,450</b>	

<b>FIRE STATION #2 MIDDLEVILLE</b>				
<b>2011 BUDGET</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
Stn 2 - Alarm / Security	\$ 240	\$ 242	\$ 250	
Stn 2 - Telephone	\$ 1,880	\$ 1,689	\$ 1,900	
Stn 2 - Communications Equipment	\$ 5,000	\$ 3,281	\$ 5,000	battery replacement,pager/radio repairs, replacement parts
Stn 2 - Building Maintenance	\$ 4,000	\$ 3,655	\$ 4,000	window repair, front door replacement, snow removal, grass cutting, furnance rep
Stn 2 - Training	\$ 2,000	\$ 1,068	\$ 2,500	training completed at fire station by training officers ( first aid, defib etc. )
Stn 2 - Office Supplies	\$ 200	\$ 140	\$ 200	print cartridges, paper, pens etc.
Stn 2 - Gas & Oil	\$ 2,000	\$ 1,308	\$ 2,000	for the emergency vehicles and equipment
Stn 2 - Vehicle Maintenance	\$ 3,000	\$ 4,753	\$ 3,000	krown rustproofing, safety tests, new parts
Stn 2 - Equipment Maintenance	\$ 3,500	\$ 2,422	\$ 4,500	equipment on emergency vehicles, portable pumps, hoses
Stn 2 - Medical Expense	\$ 500	\$ 318	\$ 500	bandages, gloves etc.
Stn 2 - Mutual Aid Travel	\$ 1,300	\$ 517	\$ 1,300	travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 2 - Fire Prevention	\$ 300	\$ -	\$ 300	fire prevention supplies specific to each station ( signage, special presentations )
Stn 2 - Small Tools	\$ 300	\$ 153	\$ 300	chainsaws, drills etc.
Stn 2 - Hydro	\$ 1,500	\$ 1,448	\$ 1,500	Increased to cover new rates
Stn 2 - Heat	\$ 2,500	\$ 1,873	\$ 2,000	
Stn 2 - Misc Expenses	\$ 1,000	\$ 22	\$ 1,000	meetings, gifts, professional fees and dues
Stn 2 - Capital Expense	\$ 3,000	\$ 2,852	\$ -	
<b>TOTAL</b>	<b>\$ 32,220</b>	<b>\$ 25,741</b>	<b>\$ 30,250</b>	



<b>FIRE STATION #3 LDNS</b>				
<b>2011 BUDGET</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
Stn 3 - Alarm / Security	\$ 240	\$ 454	\$ 400	
Stn 3 - Telephone	\$ 1,000	\$ 1,209	\$ 1,200	
Stn 3 - Communications Equipment	\$ 4,000	\$ 3,135	\$ 4,000	battery replacement,pager/radio repairs, replacement parts
Stn 3 - Building Maintenance	\$ 5,000	\$ 1,499	\$ 4,000	snow removal, grass cutting, furnance maintenance
Stn 3 - Training/Conference/Conventions	\$ 3,000	\$ -	\$ 4,500	training completed at fire station by training officers ( first aid, defib etc. )
Stn 3 - Office Supplies	\$ 400	\$ 439	\$ 500	print cartridges, paper, pens etc.
Stn 3 - Gas & Oil	\$ 3,000	\$ 879	\$ 4,000	for the emergency vehicles and equipment
Stn 3 - Vehicle Maintenance	\$ 10,000	\$ 5,115	\$ 10,000	krown rustproofing, safety tests, new parts
Stn 3 - Equipment Maintenance	\$ 4,500	\$ 7,849	\$ 7,000	equipment on emergency vehicles, portable pumps, hoses
Stn 3 - Medical Expense	\$ 1,500	\$ -	\$ 1,500	bandages, gloves etc.
Stn 3 - Mutual Aid Travel	\$ 1,000	\$ 795	\$ 1,000	travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 3 - Fire Prevention	\$ 500	\$ -	\$ 500	fire prevention supplies specific to each station ( signage, special presentations )
Stn 3 - Small Tools	\$ 500	\$ 189	\$ 800	chainsaws, drills etc.
Stn 3 - Safety Equip/Clothing	\$ 3,000	\$ -	\$ 2,000	extrication gloves, flashlights, reflective clothing etc.
Stn 3 - Hydro	\$ 1,100	\$ 1,080	\$ 1,200	Increased to cover new rates
Stn 3 - Heat	\$ 3,000	\$ 3,360	\$ 3,500	
Stn 3 - Misc. Expense	\$ 500	\$ 170	\$ 500	meetings, gifts, professional fees and dues
Stn3 - Capital Expense	\$ 2,000	\$ 3,297	\$ 3,500	2010 new furnace, 2011 new hydraulics
Stn 4 - Building Maintenance	\$ 500	\$ 362	\$ 500	snow removal, grass cutting, furnance maintenance
Stn 4 - Hydro	\$ 500	\$ 490	\$ 600	Increased to cover new rates
Stn 4 - Heat	\$ 1,000	\$ 1,363	\$ 1,500	
Stn 5 - Alarm / Security	\$ 120	\$ 181	\$ 250	
Stn 5 - Builing Maintenance	\$ -	\$ 97	\$ 300	snow removal, grass cutting, furnance maintenance
Stn 5 - Hydro	\$ 1,200	\$ 1,013	\$ 1,200	Increased to cover new rates
Stn 6 - Building Maintenance	\$ 500	\$ 1,981	\$ 1,000	snow removal, grass cutting, furnance maintenance
Stn 6 - Hydro	\$ 500	\$ 615	\$ 750	Increased to cover new rates
Stn 6 - Heat	\$ 1,500	\$ 1,123	\$ 1,000	
Stn 6 - Alarm / Security	\$ -			
<b>TOTAL</b>	<b>\$ 50,060</b>	<b>\$ 36,695</b>	<b>\$ 57,200</b>	

<b>FIRE STATION #7 TATLOCK</b>				
<b>2011UDGET</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
Stn 7 - Alarm / Security	\$ 240	\$ 242	\$ 240	
Stn 7 - Telephone	\$ 1,500	\$ 2,315	\$ 2,200	
Stn 7 - Communications Equipment	\$ 2,500	\$ 2,831	\$ 1,500	battery replacement,pager/radio repairs, replacement parts
Stn 7 - Building Maintenance	\$ 3,000	\$ 2,163	\$ 4,000	snow removal, grass cutting, furnance maintenance
Stn 7 - Training	\$ 1,500	\$ 1,554	\$ 1,600	training completed at fire station by training officers ( first aid, defib etc. )
Stn 7 - Office Supplies	\$ 450	\$ 243	\$ 200	print cartridges, paper, pens etc.
Stn 7 - Gas & Oil	\$ 1,200	\$ 805	\$ 1,000	for the emergency vehicles and equipment
Stn 7 - Vehicle Maintenance	\$ 2,000	\$ 2,256	\$ 2,000	krown rustproofing, safety tests, new parts
Stn 7 - Equipment Maintenance	\$ 3,000	\$ 5,284	\$ 3,000	equipment on emergency vehicles, portable pumps, hoses
Stn 7 - Medical Expense	\$ 300	\$ 381	\$ 400	bandages, gloves etc.
Stn 7 - travel	\$ 500	\$ 575	\$ 500	travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 7 - Fire Prevention	\$ 800	\$ -	\$ 800	fire prevention supplies specific to each station ( signage, special presentations )
Stn 7 - Small Tools	\$ 500	\$ 956	\$ 800	chainsaws, drills etc.
Stn 7 - Hydro	\$ 1,000	\$ 1,135	\$ 1,200	increased to cover new rates
Stn 7 - Heat	\$ 1,500	\$ 1,971	\$ 1,200	tank filled in 2010 normally lasts 2 years
Stn 7 - Misc. Expenses		\$ 98	\$ 100	meetings, gifts, professional fees and dues
Stn 7 - Capital Expense	\$ 3,000	\$ 270	\$ 4,500	SCBA, chairs for the fire station
<b>TOTAL</b>	<b>\$ 22,990</b>	<b>\$ 23,079</b>	<b>\$ 25,240</b>	

<b>FIRE STATION #8 WHITE LAKE</b>				
<b>2011 BUDGET</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
Stn 8 - Alarm / Security	\$ 240	\$ 242	\$ 250	
Stn 8 - Telephone	\$ 900	\$ 1,211	\$ 1,200	
Stn 8 - Communications Equipment	\$ 1,000	\$ 783	\$ 2,500	battery replacement,pager/radio repairs, replacement parts
Stn 8 - Building Maintenance	\$ 2,000	\$ 3,686	\$ 2,500	In 2010 a significant amount of electrical work had to be done in fire hall
Stn 8 - Rental Agreements	\$ 100	\$ 64	\$ 115	
Stn 8 - Training	\$ 2,000	\$ 2,982	\$ 3,000	training completed at fire station by training officers ( first aid, defib etc. )
Stn 8 - Office Supplies	\$ 700	\$ 328	\$ 300	print cartridges, paper, pens etc.
Stn 8 - Gas & Oil	\$ 800	\$ 724	\$ 1,000	for the emergency vehicles and equipment
Stn 8 - Vehicle Maintenance	\$ 4,000	\$ 3,144	\$ 4,000	krown rustproofing, safety tests, new parts,repair boat, chains for truck
Stn 8 - Equipment Maintenance	\$ 4,000	\$ 878	\$ 4,000	equipment on emergency vehicles, portable pumps, hoses
Stn 8 - Medical Expense	\$ 500	\$ -	\$ 2,500	Ambulance wait time is longer in White Lake - FD is called in meantime
Stn 8 - Mutual Aid Travel	\$ 1,600	\$ 1,625	\$ 1,500	travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 8 - Fire Prevention	\$ 500	\$ -	\$ 2,500	Fire Prevention plan in place
Stn 8 - Small Tools	\$ 500	\$ 405	\$ 500	
Stn 8 - Hydro	\$ 1,000	\$ 1,176	\$ 1,200	increased to cover new rates
Stn 8 - Heat	\$ 1,800	\$ 1,880	\$ 1,500	
Stn 8 - Misc. Expenses	\$ 500	\$ -	\$ 300	meetings, gifts, professional fees and dues
Stn8 - Capital Expense	\$ 2,000	\$ 5,247	\$ 2,000	
<b>TOTAL</b>	<b>\$ 24,140</b>	<b>\$ 24,375</b>	<b>\$ 30,865</b>	

<b>FIRE - CAPITAL</b>					
<b>2011 BUDGET</b>					
<b>ACCOUNT DESCRIPTION</b>	<b>2010 BUDGET</b>	<b>2010 ACTUAL</b>	<b>2011 BUDGET</b>	<b>Revenue Offset</b>	<b>BUDGET NOTES</b>
<b>CAPITAL - FIRE EQUIPMENT</b>					
Rescue Vehicle	\$ 10,000	\$ 13,545	\$ -		1991 Ford Rescue Van
Rescue Van Chassie		\$ 55,250			
Stn & Combo Tool		\$ 5,843			
Pump Tests		\$ 2,557			
Station #7 Van Repairs		\$ 5,401			
Dry Hydrant - Joes Lake	\$ 5,000	\$ -	\$ 2,000	\$ 2,000	
Dry Hydrant - White Lake		\$ -	\$ 5,000	\$ 5,000	
Dry Hydrant - Hwy 511			\$ 5,000	\$ 5,000	OFM review recommendation
Air Bottles for SCBA	\$ 4,000	\$ 3,434	\$ 2,000		
Hi Vol Hose	\$ 10,000	\$ -	\$ 3,000		
	<b>\$ 29,000</b>	<b>\$ 86,030</b>	<b>\$ 17,000</b>	<b>\$ 12,000</b>	
<i>Funded from Fire Development Charges</i>	\$ 19,000	\$ 3,434	\$ 17,000	\$ 12,000	Dry Hydrant - Hwy 511
<i>Funded from Fire Reserves</i>	\$ 10,000	\$ 31,750	\$ -		
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 50,846</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>FIRE TRUCK SPECIAL LEVY</b>					
Long Term Debt Repay. - Fire Trucks	\$ 197,515	\$ 197,841	\$ -		
Transfer from Reserve	\$ (197,515)	\$ (199,943)	\$ -		
Transfer to Reserve for 2010 payments	\$ -	\$ -	\$ -		
	\$ -	\$ 2,102	\$ -		
Long Term Debt Received	\$ -		\$ -		
Special Fire Levy Tax Revenue	\$ -		\$ -		
	<b>\$ -</b>	<b>-\$ 2,102</b>	<b>\$ -</b>		
	<b>\$ -</b>	<b>\$ 48,744</b>	<b>\$ -</b>		

<b>EMERGENCY MEASURES</b>				
<b>2011 BUDGET DRAFT</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
<b>EXPENSE</b>				
EMO - Telephone	\$ 6,000	\$ 1,949	\$ 6,000	install and pay for phone In CC's 6.5 x \$858/YR. business line
EMO - Course Fees	\$ 1,000		\$ 2,500	Training with Emerg. Measures Ontario
EMO - Food/Beverages	\$ 400		\$ 400	
EMO - Misc	\$ 4,500	\$ 239	\$ 4,500	training and tabletop exercise
EMO - Transfer to Reserve	\$ 5,000	\$ -	\$ 5,000	Heated Bldg to house emerg. generator ( \$ 5000/annum for 5 yrs )
<b>TOTAL EXPENSE</b>	<b>\$ 16,900</b>	<b>\$ 2,188</b>	<b>\$ 18,400</b>	
<b>REVENUE</b>				
JEPP Revenue	\$ -	\$ -	\$ 3,000	every 3rd year, next application 2011
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000</b>	
<b>TOTAL</b>	<b>\$ 16,900</b>	<b>\$ 2,188</b>	<b>\$ 15,400</b>	

<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
<b>EXPENSE</b>				
PPP - CBO Salary/Wages/Benefits & Other	\$ 63,424	\$ 65,421	\$ 64,375	
PPP - CBO - Legal	\$ -	\$ 175	\$ -	
PPP - CBO - G.I.S.	\$ 2,460	\$ 2,852	\$ 2,900	
PPP - CBO Printing	\$ 250	\$ 57	\$ 60	
PPP - CBO Cell Phone	\$ 400	\$ 498	\$ 500	
PPP - CBO Training / Seminars / Conventions	\$ 1,000	\$ 878	\$ 1,000	
PPP - CBO Office Supplies/Telephone	\$ 2,000	\$ 1,062	\$ 1,000	
PPP - CBO Travel Expenses	\$ 1,200	\$ 863	\$ 600	
PPP - CBO Professional Memberships	\$ 950	\$ 550	\$ 950	
PPP - CBO Clerical Support	\$ 7,712	\$ 8,151	\$ 7,814	15% of Planning Assistant
PPP - CBO Gas & Oil	\$ 2,500	\$ 1,647	\$ 2,500	
PPP - CBO Repairs	\$ 500	\$ -	\$ 500	
PPP - Furniture / Equipment	\$ -	\$ -	\$ -	
PPP - Meals	\$ 100	\$ 66	\$ 100	
PPP - Publications	\$ 100	\$ 253	\$ 250	
PPP - CBO Other (Misc)	\$ -	\$ 1,934	\$ -	Professional Fee re SLCC \$ 1,725
<b>TOTAL EXPENSES</b>	<b>\$ 82,596</b>	<b>\$ 84,407</b>	<b>\$ 82,549</b>	
<b>REVENUE</b>				
Other Rev - Building Permits	\$ 70,000	\$ 63,417	\$ 63,000	
<b>TOTAL REVENUES</b>	<b>\$ 70,000</b>	<b>\$ 63,417</b>	<b>\$ 63,000</b>	
	<b>\$ 12,596</b>	<b>\$ 20,990</b>	<b>\$ 19,549</b>	

<b>ANIMAL CONTROL</b>					
<b>2011 BUDGET</b>					
	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>Revenue</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Offset</b>	<b>Comments</b>
<b>EXPENSE</b>					
PPP - Livestock Valuer Salary	\$ 1,000	\$ 688	\$ 1,000		\$25/hour, based on # of incidents
PPP - Dog Pound Agreements	\$ 1,000	\$ 584	\$ 6,000		based on # of incidents
PPP - Animal Control Medical Treatment	\$ 250	\$ -	\$ 250		based on # of incidents
PPP - Animal Control Salary	\$ 10,000	\$ 10,017	\$ 10,000		\$450/month & # of incidents
PPP - Livestock Loss	\$ 8,000	\$ 5,910	\$ 6,500	\$ 6,500	100% Provincially Funded (OMAFRA)
PPP - Animal Control - Euthanasia	\$ 500	\$ 407	\$ 500		based on # of incidents
PPP - Animal Control Travel Expense	\$ 1,900	\$ 2,074	\$ 1,900		based on # of incidents
PPP - Animal Control Materials	\$ 1,200	\$ 1,119	\$ 1,200		Receipt Books, Dog Tags, Livestock, etc.
PPP - Livestock Valuer Travel Exp	\$ 550	\$ 465	\$ 550		Mileage
<b>TOTAL EXPENSES</b>	<b>\$ 24,400</b>	<b>\$ 21,264</b>	<b>\$ 27,900</b>		
<b>REVENUE</b>					
Other Rev - Dog Licences	\$ 4,200	\$ 4,041	\$ 4,200		based on # sold
Other Rev - Livestock Losses	\$ 8,000	\$ 9,098	\$ 6,500	\$ 6,500	100% Provincially Funded (OMAFRA)
<b>TOTAL REVENUES</b>	<b>\$ 12,200</b>	<b>\$ 13,139</b>	<b>\$ 10,700</b>		
<b>TOTAL</b>	<b>\$ 12,200</b>	<b>\$ 8,125</b>	<b>\$ 17,200</b>		

<b>POLICING</b>					
<b>2011 BUDGET</b>					
	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>Revenue</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Offset</b>	<b>Comments</b>
<b>EXPENSE</b>					
Policing	\$ 517,959	\$ 518,299	\$ 540,000		\$528,934 (subject to change, 2011 salary rates being re-negotiated)
Police - Ride Program	\$ 7,200	\$ 7,053	\$ 7,064	\$ 7,064	100% Provincially funded
Police Services Board - Committee Remuneration	\$ 6,400	\$ 4,800	\$ 6,600		
Police Services Board - Misc	\$ 8,946	\$ 10,951	\$ 10,410		
<b>TOTAL EXPENSES</b>	<b>\$ 540,505</b>	<b>\$ 541,103</b>	<b>\$ 564,074</b>		
<b>REVENUE</b>					
Police - Ride Program	\$ 7,200	\$ 7,303	\$ 7,064	\$ 7,064	100% Provincially funded
Other Revenue - Recoverable Expenses	\$ 4,000	\$ 3,439	\$ 4,000		collision reports, criminal reference checks, witness statements, etc.
Other Revenue - Provincial Offences	\$ 30,000	\$ 35,681	\$ 51,000		estimate, based on # of POA's
Transfer from Reserve	\$ 9,858	\$ 9,380	\$ -		
<b>TOTAL REVENUES</b>	<b>\$ 51,058</b>	<b>\$ 55,803</b>	<b>\$ 62,064</b>		
<b>TOTAL</b>	<b>\$ 489,447</b>	<b>\$ 485,300</b>	<b>\$ 502,010</b>		
Police - Reserve		\$ -	\$ -		



<b>PLANNING</b>					
<b>2011 BUDGET</b>					
	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>Revenue</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Offset</b>	<b>Comments</b>
<b>EXPENSE</b>					
OP & Zoning Consol. - Consulting	\$ 20,000	\$ 2,831	\$ 20,000		OP Review, Zoning By-Law RFP & Contract, GIS Mapping, Hall Rentals, Advertising, OP Printing Costs, etc.
Planning - OMB	\$ 20,000	\$ 20,538	\$ 5,000		Other - Currently None on Books
Planning Consulting Expense	\$ 10,000	\$ 23,900	\$ 20,000	\$ 20,000	Offset by Revenue (ex. Planning Applications)
Planning - Salary/Benefits & Other	\$ 66,442	\$ 68,756	\$ 66,753		25% of Clerk / 85% of Planning Assistant
Planning - Telephone	\$ 900	\$ 961	\$ 900		\$75 / Month
Planning - Training / Seminars / Conventions	\$ 3,500	\$ 1,492	\$ 2,500		OACA or AMCTO Conference & OACA Seminar, AMCTO Zone Mtg., Course
Planning - Office Supplies	\$ 500	\$ 498	\$ 500		Binders, Paper, Folders, Pens, etc.
Planning - Photocopies	\$ 1,000	\$ -	\$ -		
Planning - Furniture / Equipment	\$ 350	\$ 712	\$ -		
Planning - Meals	\$ 200	\$ 103	\$ 300		Meals for Council Meetings & Other
Planning - Publications	\$ 150	\$ 150	\$ 175		Planning Act x 2, Other
Planning - Memberships	\$ 600	\$ 430	\$ 600		OACA x 2, Property Standards (Corporate memberships)
Planning - G.I.S.	\$ 4,000	\$ 3,304	\$ 4,000		1/5 Contract, Planning Updates, 1/5 Tax Integration
Planning - Consulting & Legal Fees	\$ 2,000	\$ 5,850	\$ 2,000		Offset by Revenue ( Registration of Agreements )
Planning - Advertising	\$ 500	\$ -	\$ 500		Legislated
Planning - Courier Service	\$ 100	\$ -	\$ 150		
Planning - Travel Expense	\$ 500	\$ 396	\$ 500		
Planning - Peer Review	\$ 1,500	\$ 950	\$ 1,500	\$ 1,500	Offset by Revenue (ex. MVC)
Planning - Services & Materials (Misc.)	\$ 4,000	\$ 2,309	\$ 4,000		Other Planning Item with no application
<b>TOTAL EXPENSE</b>	<b>\$ 136,242</b>	<b>\$ 133,180</b>	<b>\$ 129,378</b>		
<b>REVENUE</b>					
Planning - OP Amendments	\$ -	\$ 500	\$ -		
Planning - Severences	\$ 3,000	\$ 2,402	\$ 3,000		
Planning - Minor Variance (includes peer review)	\$ 2,000	\$ 1,500	\$ 2,000	\$ 1,500	
Planning - Zoning Amendments	\$ 3,000	\$ 4,000	\$ 3,000		
Planning - Zoning Compliance	\$ 1,000	\$ 1,050	\$ 1,000		
Planning - Application Fees	\$ 20,000	\$ 29,067	\$ 20,000	\$ 20,000	Stantec
Planning - Site Plans	\$ 3,000	\$ 2,406	\$ 3,000		
Planning - Development Agreements	\$ 450	\$ 2,587	\$ 1,500		Legal fees
Planning - Other	\$ 200	\$ -	\$ 200		Sale of OP & Zoning Books & CD's, etc.
<b>TOTAL REVENUE</b>	<b>\$ 32,650</b>	<b>\$ 43,512</b>	<b>\$ 33,700</b>		
<b>TOTAL</b>	<b>\$ 103,592</b>	<b>\$ 89,668</b>	<b>\$ 95,678</b>		

<b>ENVIRONMENT ADVISORY COMMITTEE</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Comments</b>
EAC - Advertising	\$ 200	\$ -	\$ -	
EAC - Seminars & Conventions	\$ 1,200	\$ 12	\$ -	EAC Symposium x 3 Members @ \$1000 ea. & AOBG Booth @ \$150
EAC - Miscellaneous	\$ 700	\$ 46	\$ -	Materials & Supplies - Turtle Signs, Meeting Mileage, Public Forum
	\$ 2,100	\$ 58	\$ -	
EAC - Miscellaneous Revenue -	\$ -			
<b>TOTAL</b>	<b>\$ 2,100</b>	<b>\$ 58</b>	<b>\$ -</b>	

<b>COMMUNITY SERVICES SUMMARY</b>				
<b>2011 BUDGET</b>				
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET NOTES</b>
<b>Recreation &amp; Culture</b>	\$ 221,321	\$ 251,565	\$ 215,128	
<b>Arena</b>	\$ 24,211	\$ 37,736	\$ 25,092	
<b>TOTAL</b>	<b>\$ 245,532</b>	<b>\$ 289,301</b>	<b>\$ 240,220</b>	

COMMUNITY SERVICE						Comments
2011 BUDGET	2010	2010	2011	REVENUE		
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	OFFSET		
<b>Park &amp; Property Maintenance</b>						
Grant - Cent Park/Smyths Bay	\$ 1,400	\$ 1,400	\$ 1,400			to MERA for grass-cutting to offset fuel, centennial park for stocking washroom facilities & maintenance
Grant - Hopetown Park	\$ 500	\$ 500	\$ 500			to Hopetown CC volunteers for grass cutting
Robertson Lake Mtc Contract/Grass Cutting	\$ 5,290	\$ 5,540	\$ 5,449			as per 2011 contract , must be re-tendered, overage is due to beach clean-up from storm
Robertson Lake - General Maintenance	\$ 2,000	\$ 706	\$ 1,000			may be spring wash out; does not anticipate major work.
Parks/Boat Launches - Misc	\$ 2,000	\$ 156	\$ 4,000			New signage at boat launches, parks on going maintenance Reduce liability risks
<b>Clyde Ball Park &amp; Waterfront</b>						
Clyde Ball Pk Contract	\$ 8,000	\$ 9,283	\$ 10,000			Arena Manager's salary for max of 20 hours/week, April to August, for infield maintenance plus additional grounds keeping for ball diamond, implementing Health & Safety recommendations (ex. boardwalk steps)
Clyde Ball Pk - Supplies	\$ 1,000	\$ 777	\$ 1,000			keys, gas, washroom supplies
Clyde Ball Pk - Hydro	\$ 500	\$ 849	\$ 1,000			anticipated increase
Clyde Waterfront Park	\$ -	\$ 1,573	\$ 14,000	\$ 12,000		2010 - PW maintenance clean-up, padlock, tree planting; 2011 - sand, yearly pumping fee, security light, raise & seed lawn - replace/repair washroom, replace/repair septic (both to be covered by Cash in Lieu of Parklands Reserve)
Clyde Ball Park - Capital	\$ 6,000	\$ -	\$ 6,000	\$ 3,000		Not all completed in 2010. Dugout roof, concession roof (offset by Cash in Lieu of Parklands) boardwalk; connect underground sprinklers. In 2010, the following was completed by volunteers organized by Arena Manager - steps, nets on backstop, lighting at no capital cost to Twp.
<b>Vincent Hall Park</b>						
Vincent Hall Park - Hydro	\$ 400	\$ 758	\$ 1,000			anticipated increases
Vincent Hall Park- Other Supplies	\$ 1,100	\$ 3,792	\$ 1,100			2010 - rebuild base pads, ground work; 2011 - annual allocation
Vincent Hall Park- Grass cutting	\$ 5,400	\$ 5,409	\$ 4,000			to be re-tendered for 2011 season
Grant - Robb's Lake Park	\$ 400	\$ 400	\$ 400			annual grant for general maintenance
Other Hamlets & Miscellaneous	\$ 1,500	\$ -	\$ 500			2010 - no requests; 2011 - flowers for Middleville
Parks - Capital	\$ 1,500	\$ 2,229	\$ 1,500			2010 - replacement pump in washrooms for Centennial Park; 2011 - minor repairs as required
<b>SUB-TOTAL</b>	<b>\$ 36,990</b>	<b>\$ 33,372</b>	<b>\$ 52,849</b>	<b>\$ 15,000</b>		
<b>Winter Carnival</b>						
Winter Carnival - Other Supplies	\$ 500	\$ 269	\$ 500			\$500 Twp support of Frosty Fling each year
<b>Youth Centre</b>						
Youth Centre - Building Maintenance	\$ 2,000	\$ 724	\$ 1,000			2010 - general maintenance, annual septic pumping; 2011 - tree removal, general maintenance, annual septic pumping, annual furnace cleaning
Youth Centre - Hydro	\$ 2,700	\$ 2,179	\$ 2,500			anticipated increase
Youth Centre - Heat	\$ 4,000	\$ 2,410	\$ 2,700			
Youth Centre - Capital	\$ 20,000	\$ 24,664	\$ 12,000			\$ 1100 Clean/disinfect existing drywall in basement, \$ 4900 Remove all existing drywall, insulation, vapour barrier and clean and disinfect all interior basement walls \$ 10,000 Insulate, vapour barrier, drywall finished to interior basement \$ 1,000 Exhaust fans installed throughout basement with venting to exterior to aid in mold prevention
<b>SUB-TOTAL</b>	<b>\$ 28,700</b>	<b>\$ 29,977</b>	<b>\$ 18,200</b>	<b>\$ -</b>		

<b>Community Centres - Operating Grants</b>					
Grant - Lanark Highlands Youth Centre	\$ 1,107	\$ 1,107	\$ 1,135		2.4% COLA as per Council directive in 2008
Grant - MERA CC	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
Grant - Hopetown CC	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
Grant - Tatlock CC	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
Grant - North Lavant CC (Joe's Lake)	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
Grant - Middleville CC	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
Grant - Watsons Corners CC	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
Grant - South Lavant CC (Robertson's Lake)	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
Grant - White Lake CC	\$ 1,290	\$ 1,290	\$ 1,320		2.4% COLA as per Council directive in 2008
<b>SUB-TOTAL</b>	<b>\$ 11,427</b>	<b>\$ 11,427</b>	<b>\$ 11,695</b>	<b>\$ -</b>	
UV Water Filter Systems	\$ 1,100	\$ 1,924	\$ 22,000	\$ 22,000	2010 - Health Unit ordered the installation of UV light with shut-off valve in Middleville; 2011 - Health Unit recommended Installation in Youth Centre, Arena & all Community Centres
Halls Capital Improvements	\$ 13,300	\$ 19,107	\$ 11,700		per CBO Report, must be completed due to health & safety
Halls Capital by Request	\$ 2,000	\$ -	\$ 7,500	\$ 7,500	non-essential upgrades/improvements, \$7500 offset by Valleyheartland grant
<b>SUB-TOTAL</b>	<b>\$ 15,300</b>	<b>\$ 19,107</b>	<b>\$ 19,200</b>	<b>\$ 7,500</b>	
Tatlock CC - Moving Expenses	\$ -	\$ 66,548	\$ -		\$51,000 offset by grant, \$3,000 outstanding Bell bill
<b>WATER TESTING (Health Unit Requirements)</b>					<b>*# of sample per month dependant on results</b>
Reg 170 - Youth Centre Water Test	\$ 450	\$ 272	\$ 600		monthly water sampling
Reg 170 MERA	\$ 450	\$ 90	\$ 600		One sample per month
Reg 170 Hopetown CC Water Test	\$ 450	\$ 384	\$ 1,200		One sample every two weeks
Reg 170 North Lavant CC Water Test	\$ 450	\$ 161	\$ 600		One sample per month
Reg 170 Middleville CC Water Test	\$ 450	\$ 528	\$ 600		One sample per month
Reg 170 Clyde Mem Pk Water Test	\$ 250	\$ -	\$ 600		One sample per month
Reg 170 Watsons Crns CC Water Test	\$ 450	\$ 24	\$ 600		One sample per month
Reg 170 - South Lavant CC Water Test	\$ 250	\$ -	\$ 1,200		One sample every two weeks
Reg 170 Tatlock CC Water Test	\$ -	\$ -	\$ 600		One sample per month
Reg 170 - Courier Charge - Water Test	\$ 260	\$ 30	\$ 260		Shipping Charges
Reg 170 - Travel Expense - Water Test	\$ 300	\$ 234	\$ 300		Mileage for water pickup
<b>SUB-TOTAL</b>	<b>\$ 3,760</b>	<b>\$ 1,723</b>	<b>\$ 7,160</b>	<b>\$ -</b>	

Septic System White Lake Community Centre	\$ 12,000	\$ -	\$ -		removed from budget until ready for installation, remains in reserves
<b>Lanark Village Beautification</b>					
Lanark Village Beautification-Waterfront PK Materials	\$ 1,000	\$ 813	\$ -		combined with Clyde Waterfront Park line item
Lanark Village Beautification-Grass & Maintenance	\$ 13,000	\$ 11,763	\$ 13,000		re-tender for 2012, 2013, 2014
Lanark Village Beautification-Flower Boxes/Baskets	\$ 8,000	\$ 8,634	\$ 8,000		re-tender for 2012, 2013, 2014, flower contract, watering contract
<b>SUB-TOTAL</b>	<b>\$ 22,000</b>	<b>\$ 21,210</b>	<b>\$ 21,000</b>	<b>\$ -</b>	
<b>Library Services</b>					
Contribution to Other Library Board	\$ 900	\$ 900	\$ 900		Arnprior Library
Contribution to Lanark Library Board	\$ 47,464	\$ 49,990	\$ 51,651		Grant from Township & Development Charge
Library - Operations	\$ 3,000	\$ 1,591	\$ 3,000		Misc. Library Expenses
<b>SUB-TOTAL</b>	<b>\$ 51,364</b>	<b>\$ 52,481</b>	<b>\$ 55,551</b>	<b>\$ -</b>	
Cemeteries - Grants to Cemetery Boards	\$ 200	\$ -	\$ 5,200		Annual \$200 Grant to Browning Cemetery for grass cutting; Clyde Forks Cemetery survey & legal costs for property acquisition
<b>Museums</b>					
Grant to Middleville Museum	\$ 3,000	\$ 3,000	\$ 3,000		annual grant for operations
Grant to Lanark Village Museum	\$ 3,000	\$ 3,000	\$ 3,000		annual grant for operations
Capital - Museum Boards	\$ 1,200	\$ 1,824	\$ 4,900		general items \$500; replace/repair windows & doors \$3,700
CSC - (R&C) - Long Term Planning Museum	\$ 5,000	\$ -	\$ -		RELOCATION DISPLAYS IF MUSEUMS COMBINED
<b>SUB-TOTAL</b>	<b>\$ 12,200</b>	<b>\$ 7,824</b>	<b>\$ 10,900</b>	<b>\$ -</b>	
CSC - Salary/Wages/Benefits & Other	\$ 38,630	\$ 39,854	\$ 22,573		split 50/50 with Fire Budget
CSC - (R&C) - Training/Seminars/Conventions	\$ 1,000	\$ 165	\$ 1,000		
CSC - (R&C) - Meals	\$ -	\$ 17	\$ -		
CSC - (R&C) - Publications	\$ -	\$ -	\$ 200		grant book
CSC - (R&C) - Grants Expense	\$ -	\$ 150	\$ 150		Shipping expenses
CSC - (R&C) - Legal	\$ -	\$ -	\$ -		
CSC - (R&C) - Advertising	\$ 3,000	\$ 1,456	\$ -		combined with Advertising below
CSC - (R&C) - Office Supplies	\$ 800	\$ 75	\$ 500		
CSC - (R&C) - Travel Expenses	\$ 1,000	\$ 398	\$ 1,000		
CSC - (R&C) - Furniture/Equipment	\$ 1500	\$ -	\$ -		
CSC - (R&C) - Memberships	\$ 400	\$ 110	\$ -		combined with Memberships below
CSC - (R&C) - Misc	\$ 1,000	\$ 811	\$ 1,000		door prizes, outreach, float
CSC-(R&C) - Active Seniors Expense	\$ -	\$ 15,085	\$ 14,000		offset by grant
<b>SUB-TOTAL</b>	<b>\$ 47,330</b>	<b>\$ 58,121</b>	<b>\$ 40,423</b>	<b>\$ -</b>	
<b>Economic Development</b>					
CSC - (ECO DEV) Small Business Support	\$ 3,000	\$ 927	\$ 2,000		Small Business Awards & Events ( PD Chamber Functions)
CSC - (R&C) - Volunteer Appreciation	\$ 1,500	\$ -	\$ 1,500		Build volunteer base and volunteer recognition program
CSC - (ECO DEV) Lanark Highlands Business & Tourism	\$ 3,000	\$ 3,000	\$ 3,000		Annual Grant
CSC - (ECO DEV) - Calendar	\$ 4,500	\$ 4,713	\$ 4,900		RFQ pending for 2011 calendar, 500 calendars
CSC - (ECO DEV) - Advertising	\$ 1,000	\$ 1,397	\$ 3,000		Lanark County Tourism, Perth & District Guide, Ottawa's Country Side, etc. Combined line items from Community Services & Rec & Culture ( - \$ 1000 )
CSC - (ECO DEV) - Office Supplies	\$ -	\$ 215	\$ -		combined with Office Supplies above
CSC - (ECO DEV) - Doors Open	\$ -	\$ 100	\$ -		
CSC - (ECO DEV) - Travel Expense	\$ 500	\$ 82	\$ -		combined with Travel Expense above
CSC - (ECO DEV) - Membership	\$ 500	\$ 1,160	\$ 2,000		Perth Chamber of Commerce, Valley Heartland, Lanark County Tourism
CSC - (ECO DEV) - Furniture / Equipment	\$ -	\$ -	\$ -		
CSC - (ECO DEV) - Contingency	\$ 300	\$ -	\$ -		combined with Misc. above

<b>SUB-TOTAL</b>	<b>\$ 14,300</b>	<b>\$ 11,594</b>	<b>\$ 16,400</b>	<b>\$ -</b>	
<b>Grants to Charitable Organizations</b>	\$ 11,200	\$ 4,159	\$ 3,500		BASED ON REQUEST
<b>Transfer to Reserve - Lottery Licences</b>	\$ 4,750	\$ 3,783	\$ 4,750		95% of lottery licence proceeds
<b>Transfer to Reserve</b>	\$ -	\$ 17,691	\$ -		Hopetown CC roof & unspent Vincent Hall Park expense
<b>TOTAL EXPENSES</b>	<b>\$ 273,121</b>	<b>\$ 323,519</b>	<b>\$ 289,328</b>	<b>\$ 44,500</b>	
<b>REVENUES</b>					
Transfer from Recreation Reserve	\$ 11,000	\$ -	\$ 9,700		Clyde Ball Park
Transfer from Tatlock Hall Reserve	\$ -	\$ 8,962	\$ -		
Transfer from Cash in Lieu of Parklands	\$ 12,000	\$ -	\$ 12,000	\$ 15,000	2010 - White Lake septic system was not completed; 2011 - Clyde Waterfront Park, repair/replacement of septic and washrooms
Transfer from Devel. Chgs. Re Library	\$ -	\$ 2,526	\$ -		library to re-build reserves
Transfer from Reserve - Re Drainage Tiles	\$ 20,000	\$ 20,000	\$ -		
Transfer from Water & sewer Reserve			\$ 22,000	\$ 22,000	Re UV Systems
Clyde Ball Park Revenue	\$ 3,000	\$ 2,879	\$ 3,000		\$2,800 still outstanding for 2010 from Perth Little League
CSC-(R&C) - Active Seniors Revenue	\$ -	\$ 17,650	\$ 14,000		
Other Rev - Lottery Licences	\$ 5,000	\$ 3,982	\$ 5,000		
Calendars	\$ 800	\$ 855	\$ 1,000		
Grants	\$ -	\$ 15,100	\$ 7,500	\$ 7,500	2010 - Tatlock Hall Grant; 2011 - Grant approved for South Lavant CC
<b>TOTAL REVENUES</b>	<b>\$ 51,800</b>	<b>\$ 71,954</b>	<b>\$ 74,200</b>	<b>\$ 44,500</b>	
<b>TOTAL</b>	<b>\$ 221,321</b>	<b>\$ 251,565</b>	<b>\$ 215,128</b>	<b>\$ -</b>	

<b>ARENA</b>				
<b>2011 BUDGET</b>				
<b>ACCOUNT DESCRIPTION</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>COMMENTS</b>
<b>EXPENSE</b>				
Wages - Arena Manager & Benefits	\$ 65,271	\$ 73,161	\$ 69,834	Manager & part Time
Transfer from Township - Grant (Tp Perth)	\$ 3,000	\$ 3,000	\$ 3,000	
Telephone	\$ 2,000	\$ 1,818	\$ 2,200	
Manager's - Cell Phone	\$ 300	\$ 300	\$ 300	
Summer Janitorial Service	\$ 800	\$ -	\$ 500	
Building Maintenance	\$ 5,000	\$ 4,822	\$ 5,000	
Reg 170 Com Centre Water Test	\$ 500	\$ 281	\$ 350	
Hydro - Lights	\$ 15,000	\$ 14,430	\$ 20,000	
Building - Heat	\$ 12,000	\$ 8,173	\$ 8,000	
Propane - Plant	\$ 8,000	\$ 5,772	\$ 6,000	
Other Service & Rents	\$ 3,000	\$ 2,675	\$ 3,000	
Other Materials & Supplies	\$ 1,500	\$ 3,445	\$ 1,500	
PST on Sports Shop Sales	\$ 100	\$ 33	\$ 100	
Hydro - Plant	\$ 21,000	\$ 21,551	\$ 21,000	
Ice PlantMaintenance	\$ 2,000	\$ 9,253	\$ 2,000	
Zamboni Repairs	\$ 1,000	\$ 989	\$ 1,000	
Sport Shop Supplies	\$ 200	\$ -	\$ 200	
Septic Pumping	\$ 7,500	\$ 6,580	\$ 7,500	
Capital Expenditures	\$ 6,000	\$ 5,870	\$ 10,000	Rebuild compressor
			\$ 5,000	Furnace
			\$ 3,000	Renovate Washrooms
				Curling Project
Insurance	\$ 10,000	\$ 10,000	\$ 10,000	
Transfer to Capital Reserve	\$ 25,000	\$ 25,000	\$ 25,000	Tranfer re Building Upgrades
<b>TOTAL EXPENSES</b>	<b>\$ 189,171</b>	<b>\$ 197,153</b>	<b>\$ 204,484</b>	
<b>REVENUE</b>				
Grants - Other Municipalities (Fr Perth)	\$ 13,600	\$ 7,056	\$ 10,232	
Ice Rental	\$ 133,000	\$ 136,477	\$ 140,000	
Booth Rental	\$ 2,400	\$ 2,000	\$ 2,400	
Sign Rental	\$ 3,760	\$ 3,200	\$ 3,760	
Hall Rentals	\$ 3,500	\$ 2,493	\$ 2,500	
Gate Receipts	\$ 2,000	\$ 1,810	\$ 2,000	
Sports Shop Sales	\$ 700	\$ 511	\$ 500	
Transfer from Reserves	\$ 6,000	\$ 5,870	\$ 18,000	Furnace / Washrooms
<b>TOTAL REVENUES</b>	<b>\$ 164,960</b>	<b>\$ 159,417</b>	<b>\$ 179,392</b>	
<b>TOTAL</b>	<b>\$ 24,211</b>	<b>\$ 37,736</b>	<b>\$ 25,092</b>	



<b>PUBLIC WORKS &amp; WASTE MANAGEMENT SUMMARY</b>				
<b>2011 BUDGET</b>				
			<b>Status Quo</b>	
	<b>2010</b>	<b>2010</b>	<b>2011</b>	
<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET NOTES</b>
<b>Transportation</b>	\$ 2,604,139	\$ 2,514,775	\$ 2,677,966	
<b>Environmental Services</b>	\$ 416,783	\$ 342,059	\$ 375,365	
<b>TOTAL</b>	<b>\$ 3,020,922</b>	<b>\$ 2,856,834</b>	<b>\$ 3,053,331</b>	

<b>TRANSPORTATION SERVICES</b>					
<b>2011 BUDGET</b>					
<b>ACCOUNT DESCRIPTION</b>	<b>2010 BUDGET</b>	<b>2010 ACTUAL</b>	<b>2011 BUDGET</b>	<b>Revenue Offset</b>	<b>BUDGET NOTES</b>
<b>EXPENSES</b>					
<b>CAPITAL WORKS</b>					
<b>CAPITAL - ROADS</b>					
Highland Line	\$ 915,865	\$ 1,145,753	\$ 10,000	\$ 10,000	Invest in Ontario Reserve Fund - Legal costs/land transfers
Gailbraith Road	\$ 1,555,439	\$ 1,409,236	\$ 10,000	\$ 10,000	Invest in Ontario Reserve Fund - Legal costs/land transfers
Sheridan's Rapids Road	\$ 164,500	\$ 198,346			Project Completed 2010
7th Conc. Lanark	\$ 100,000	\$ 129,678			Project Completed 2010
Minor Capital Road Improvements	\$ 120,000	\$ 123,893	\$ 120,000		Minor Construction Projects (Internal)
North Shore Rd./9th Concession (Surgarbush Hill)	\$ 135,000	\$ 125,883			Project Completed 2010
Wabalac Road	\$ 8,100	\$ 13,950	\$ -	\$ 3,600	By-Law 2007-843 - GMT % Share
Annual Improvements - Class 6C Rds.	\$ 22,600	\$ 23,975	\$ 30,000		Annual Cost
Middleville Sidewalk (6th Concession Lanark)	\$ 25,000	\$ 22,382			Project Completed 2010
Mill Street - Concrete Sidewalk Replacement			\$ 7,500	\$ 7,500	Invest in Ontario Reserve Fund - Deferred from 2010 Budget
Robertson Drive - Street Lights			\$ 7,000	\$ -	Street Lights
Re-Surface Treatment Ashby Road	\$ -	\$ -		\$ -	Unfunded and deferred
Surface Treatment Lavant Darling Road	\$ -	\$ -		\$ -	Unfunded and deferred
<b>TOTAL CAPITAL ROAD</b>	<b>\$ 3,046,504</b>	<b>\$ 3,193,096</b>	<b>\$ 184,500</b>	<b>\$ 31,100</b>	
Funded from Reserves					
Investing in Ontario	\$ (168,500)	\$ (168,500)	\$ (27,500)	\$ (27,500)	Highland Line / Gailbraith Road / Mill Street Sidewalk
Roads Bridge Infrastructure	\$ (136,000)	\$ (136,000)			Sheridan's Rapids Road
Gas Tax	\$ (181,700)	\$ (201,035)		\$ -	Ashby Road / Lavant Darling Rd / Robertson Drive Sidewalk
North Shore Road	\$ (53,300)	\$ (53,300)			
Greater Madawaska		\$ (3,845)	\$ (3,600)	\$ (3,600)	Wabalac Road - Cost Sharing Agreement
Grant Funding	\$ (1,554,202)	\$ (1,502,464)			
Borrowed Funds	\$ (777,101)	\$ (832,525)			
<i>Funded from Development Charges (Roads)</i>	\$ -	\$ (80,000)			
<b>TOTAL CAPITAL ROADS FUNDING</b>	<b>\$ (2,870,803)</b>	<b>\$ (2,977,669)</b>	<b>\$ (31,100)</b>	<b>\$ (31,100)</b>	
<b>TOTAL CAPITAL ROADS DIFFERENCE</b>	<b>\$ 175,701</b>	<b>\$ 215,427</b>	<b>\$ 153,400</b>	<b>\$ -</b>	

<b>CAPITAL - BRIDGES</b>					
Bridge Structure and Deck Assessment	\$ 55,000	\$ 179	\$ 65,000	\$ 60,000	Bi-annual Report and Deck & Structural Assessment
Build Ontario - Joe's Lake Bridge	\$ 807,615	\$ 745,844	\$ 1,500	\$ 1,500	Roads Bridge Infrastructure - Legal costs/land transfer
Bridge 1 - Geddes Bridge	\$ -	\$ -	\$ 53,000	\$ 53,000	SAI Bridge Report 2009
Bridge 2 - Sheridan Rapids	\$ -	\$ 3,016	\$ -	\$ -	SAI Bridge Report 2009 - Guide Rails 2010
Bridge 4 - Gunn Creek	\$ 11,000	\$ 8,352	\$ -	\$ -	SAI Bridge Report 2009 - Guide Rails 2010
Bridge 5 - Umperson Bridge	\$ 34,000	\$ 14,607	\$ -	\$ -	SAI Bridge Report 2009 - Guide Rails 2010
Bridge 6 - Joe's Lake Bridge	\$ -	\$ -	\$ -	\$ -	See - Build Ontario - Joe's Lake Bridge (Above)
Bridge 7 - Clyde Forks Bridge	\$ -	\$ -	\$ 137,000	\$ 137,000	Roads Bridge Infrastructure - SAI Bridge Report 2009
Bridge 8 - Folger Road Bridge	\$ -	\$ -	\$ 38,000	\$ 38,000	SAI Bridge Report 2009
Bridge 9 - Flower Station Bridge	\$ -	\$ 3,156	\$ -	\$ -	SAI Bridge Report 2009 - Guide Rails 2010
Bridge 10 - French Line Bridge	\$ 36,000	\$ 16,574	\$ 82,000	\$ 82,000	SAI Bridge Report 2009 - Guide Rails 2010
Bridge 11 - Rosetta Rd. Bridge	\$ -	\$ -	\$ 51,000	\$ 51,000	SAI Bridge Report 2009
Bridge 12 - Galbraith Rd. Bridge	\$ -	\$ 6,106	\$ -	\$ -	SAI Bridge Report 2009 - Guide Rails 2010
Bridge 13 - Clyde River Bridge	\$ -	\$ 3,354	\$ -	\$ -	SAI Bridge Report 2009 - Lanark County - Boundary Bridge
Bridge 14 - Cedardale Bridge	\$ 5,000	\$ 6,260	\$ -	\$ -	SAI Bridge Report 2009 - Guide Rails 2010
<b>TOTAL CAPITAL - BRIDGES</b>	<b>\$ 948,615</b>	<b>\$ 807,448</b>	<b>\$ 427,500</b>	<b>\$ 422,500</b>	
Funded from Reserves					
Roads Bridge Infrastructure	\$ (807,941)	\$ (745,844)	\$ (61,647)	\$ (61,647)	Joe's Lake Bridge / Clyde Forks Bridge
Gas Tax	\$ -	\$ -	\$ (316,622)	\$ (316,622)	
Investing in Ontario	\$ -	\$ -	\$ (44,231)	\$ (44,231)	
<b>TOTAL CAPITAL BRIDGE FUNDING</b>	<b>\$ (807,941)</b>	<b>\$ (745,844)</b>	<b>\$ (61,647)</b>	<b>\$ (422,500)</b>	
<b>TOTAL CAPITAL BRIDGE DIFFERENCE</b>	<b>\$ 140,674</b>	<b>\$ 61,604</b>	<b>\$ 365,853</b>	<b>\$ -</b>	
<b>CAPITAL - FLEET</b>					
2010 Tandum Plow Truck	\$ 215,000	\$ 201,798	\$ -	\$ -	
Rubber Tired Excavator c/w brushing head	\$ -	\$ -	\$ 250,000	\$ 250,000	Replace 41-83 John Deere ( McDonalds Corners )
Water tank	\$ -	\$ -	\$ 25,000	\$ 25,000	Replace old steel tank with new plastic tank
<b>TOTAL CAPITAL - FLEET</b>	<b>\$ 215,000</b>	<b>\$ 201,798</b>	<b>\$ 275,000</b>	<b>\$ 275,000</b>	
Funded from Reserves					
<i>Funded from Road Equipment Reserves</i>	\$ (215,000)	\$ (170,298)	\$ (266,000)	\$ (266,000)	Rubber Tired Excavator c/w brushing head & Water Tank
<i>Funded from Development Charges (Fleet)</i>	\$ -	\$ (31,500)	\$ (9,000)	\$ (9,000)	DC Component towards Brushing Arm on R T Excavator
<b>TOTAL CAPITAL FLEET FUNDING</b>	<b>\$ (215,000)</b>	<b>\$ (201,798)</b>	<b>\$ (275,000)</b>	<b>\$ (275,000)</b>	
<b>TOTAL CAPITAL FLEET DIFFERENCE</b>	<b>\$ -</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>CAPITAL - FACILITIES</b>					
Sand / Salt Shed - White Lake	\$ -	\$ 11,575	\$ 6,000	\$ 6,000	Asphalt base inside shed 2011 (DCs)
<b>TOTAL CAPITAL - FACILITIES</b>	<b>\$ -</b>	<b>\$ 11,575</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	
Funded from Reserves					
<i>Funded from Development Charges (Facilities)</i>	\$ -	\$ (11,575)	\$ (6,000)	\$ (6,000)	2010 re Salt Shed / 2011 re Grader
<b>TOTAL CAPITAL FACILITY FUNDING</b>	<b>\$ -</b>	<b>\$ (11,575)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	
<b>TOTAL CAPITAL FACILITY DIFFERENCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>SOURCES OF FUNDING SUMMARY</b>					
Funded from Reserves					
Investing in Ontario	\$ (168,500)	\$ (168,500)	\$ (71,731)	\$ (71,731)	Highland Line / Gailbraith Road / Mill Street Sidewalk
Roads Bridge Infrastructure	\$ (943,941)	\$ (881,844)	\$ (61,647)	\$ (61,647)	Joe's Lake Bridge / Clyde Forks Bridge
Gas Tax	\$ (181,700)	\$ (201,035)	\$ (316,622)	\$ (316,622)	Ashby Road / Lavant Darling Rd / Robertson Drive Sidewalk
North Shore Road	\$ (53,300)	\$ (53,300)	\$ -	\$ -	
Greater Madawaska	\$ -	\$ (3,845)	\$ (3,600)	\$ (3,600)	Wabalac Road - Cost Sharing Agreement
Grant Funding	\$ (1,554,202)	\$ (1,502,464)	\$ -	\$ -	
Borrowed Funds	\$ (777,101)	\$ (832,525)	\$ -	\$ -	
<i>Funded from Road Equipment Reserves</i>	\$ (215,000)	\$ (170,298)	\$ (266,000)	\$ (266,000)	Rubber Tired Excavator c/w brushing head & Water Tank
<i>Funded from Development Charges (Transportation)</i>	\$ -	\$ (80,000)	\$ -	\$ -	
<i>Funded from Development Charges (Fleet)</i>	\$ -	\$ (31,500)	\$ (9,000)	\$ (9,000)	DC Component towards Brushing Arm on R T Excavator
<i>Funded from Development Charges (Facilities)</i>	\$ -	\$ (11,575)	\$ (6,000)	\$ (6,000)	2010 re Salt Shed / 2011 re Grader
<b>TOTAL CAPITAL FUNDING</b>	<b>\$ (3,893,744)</b>	<b>\$ (3,936,886)</b>	<b>\$ (734,600)</b>	<b>\$ (734,600)</b>	
<b>TOTAL CAPITAL EXPENSES</b>	<b>\$ 4,210,119</b>	<b>\$ 4,213,917</b>	<b>\$ 893,000</b>	<b>\$ 734,600</b>	
<b>TOTAL NET CAPITAL</b>	<b>\$ 316,375</b>	<b>\$ 277,031</b>	<b>\$ 158,400</b>	<b>\$ -</b>	

<b>MAINTENANCE</b>					
Bridge Maintenance	\$ 5,100	\$ 4,777	\$ 7,100		Clean for 2011 Inspection - General maintenance (13 Bridges)
Culverts	\$ 41,000	\$ 42,732	\$ 41,000		Over 1,200 culverts - (66 to replace - 34 blocked)
Catch Basins	\$ 5,000	\$ 1,110	\$ 5,000		54 structures to be inspected and cleaned
Drains	\$ 1,000	\$ 171	\$ 6,000		1,240 metres of underground pipe (CCTV & Flush)
Beaver Control	\$ 35,000	\$ 37,658	\$ 35,000		Contract out blasting vs New Regs. to renew licence
Sidewalk Repair	\$ 200	\$ 912	\$ 1,000		Address trip hazards
<b>Drainage / Structures - Total</b>	<b>\$ 87,300</b>	<b>\$ 87,360</b>	<b>\$ 95,100</b>	<b>\$ -</b>	
Surface Repair/Patching	\$ 34,000	\$ 19,965	\$ 34,000		Increased cost in asphalt and coldpatch activity
Hardsurface Sweep	\$ 15,000	\$ 10,052	\$ 20,000		Higher demand for sweeping hardtop rural
<b>Hardtop Maintenance - Total</b>	<b>\$ 49,000</b>	<b>\$ 30,017</b>	<b>\$ 54,000</b>	<b>\$ -</b>	
Regravel / Resurfacing	\$ 250,000	\$ 242,807	\$ 250,000		Annual maintenance
Gravel Patch	\$ 100,000	\$ 113,587	\$ 100,000		Annual maintenance
Grading	\$ 140,000	\$ 179,098	\$ 150,000		Annual maintenance
Dust Control	\$ 70,000	\$ 65,695	\$ 70,000		Annual maintenance
<b>Loosetop Maintenance - Total</b>	<b>\$ 560,000</b>	<b>\$ 601,187</b>	<b>\$ 570,000</b>	<b>\$ -</b>	
Mowing	\$ 15,000	\$ 14,327	\$ 20,000		Existing Contract - (second cut at specific locations)
Brushing	\$ 60,000	\$ 60,062	\$ 60,000		High demand for roadside brushing - Contract out \$20,000
Ditching	\$ 65,000	\$ 105,797	\$ 75,000		Priority activity for road maintenance increased
Fencing	\$ 7,500	\$ -	\$ 7,500		Iron Mine Road - Sheridans Rapids Road
Debris & Litter	\$ 2,223	\$ 4,277	\$ 5,000		Increased waste on back roads
<b>Roadside Maintenance - Total</b>	<b>\$ 149,723</b>	<b>\$ 184,464</b>	<b>\$ 167,500</b>	<b>\$ -</b>	
Safety Devices	\$ 3,000	\$ 20	\$ 3,000		Additional construction signs and barrels at depots
Signs	\$ 10,000	\$ 6,123	\$ 10,000		Update reflectivity of older regulatory signs
Guide Rails	\$ 5,000	\$ 712	\$ 5,000		Maintain existing infrastructure - replace/tighten
Line Painting	\$ -	\$ -	\$ 10,000		Safety item on curves and hills
Street Lights	\$ 28,000	\$ 41,020	\$ 32,000		Aging infrastructure - Hydro One billing up 9%
Crossing Guards	\$ 11,156	\$ 9,714	\$ 12,000		Status-quo
Road Signs / Civic Addressing	\$ 4,000	\$ 8,505	\$ 5,000	\$ 3,750	offset by revenue
Road Patrol & Emergency Pager	\$ 10,000	\$ 18,863	\$ 25,000		Mandated Patrol - Provincial Standards
<b>Road Safety - Total</b>	<b>\$ 71,156</b>	<b>\$ 84,958</b>	<b>\$ 102,000</b>	<b>\$ 3,750</b>	
Snow Plow	\$ 209,500	\$ 150,070	\$ 209,500		Status Quo - historical average
Sand/Salt	\$ 350,000	\$ 283,755	\$ 350,000		Status Quo - historical average
Winter Contract	\$ 70,000	\$ 69,262	\$ 85,000		New Wabalac Road Contract
Culvert Thaw	\$ 10,000	\$ 2,249	\$ 10,000		Status Quo - historical average
Sidewalks - Winter	\$ 13,000	\$ 12,984	\$ 13,000		Reflect 2008 actuals
<b>Winter Control - Total</b>	<b>\$ 652,500</b>	<b>\$ 518,320</b>	<b>\$ 667,500</b>	<b>\$ -</b>	
PSAB/GIS	\$ -	\$ 297	\$ 1,000		Annual updates
<b>PSAB/GIS - Total</b>	<b>\$ -</b>	<b>\$ 297</b>	<b>\$ 1,000</b>		
Gravel Pit Rehabilitation	\$ -	\$ 3,699	\$ 3,000		
<b>Gravel Pit Rehabilitation - Total</b>	<b>\$ -</b>	<b>\$ 3,699</b>	<b>\$ 3,000</b>		
<b>TOTAL MAINTENANCE</b>	<b>\$ 1,569,679</b>	<b>\$ 1,510,302</b>	<b>\$ 1,660,100</b>	<b>\$ 3,750</b>	

Employee Benefits	\$ 268,268	\$ 241,706	\$ 260,000	\$ -	
Office / Fees / Communication Equipment	\$ 52,500	\$ 38,449	\$ 30,900	\$ -	
Equip. Depots	\$ 82,300	\$ 85,637	\$ 85,000		
<b>WAGES / BENEFITS &amp; OTHER</b>					
Wages/Benefits & Other	\$ 134,359	\$ 194,583	\$ 205,975		Superintendent / Supervisor / Clerical / Technician
Cell Phone/Pager	\$ 600	\$ 1,698	\$ -		
Memberships	\$ 250	\$ 310	\$ 250		
Training/ Seminars / Conventions	\$ 6,000	\$ 3,495	\$ 3,000		
Office Supplies	\$ 500	\$ 47	\$ 500		
Furniture / Equipment	\$ 1,000	\$ -	\$ 1,000		
Public Works - Meals	\$ 500	\$ 74	\$ 500		
Public Works - Publications	\$ 100	\$ -	\$ 100		
	\$ 8,950	\$ 5,624	\$ 5,350		
<b>Surplus from Machinery Operations</b>	\$ (125,000)	\$ (232,537)	\$ (130,000)	\$ (130,000)	
<b>OTHER TRANSPORTATION</b>					
PSAB / GIS					
Road Closing Costs	\$ -	\$ 2,917	\$ 1,000		
Clarkson Pit & 511 Rehab	\$ -	\$ -	\$ -		
<b>TOTAL OTHER TRANSPORTATION</b>	\$ -	\$ 2,917	\$ 1,000		
<b>Repayment of Road Paving Loan - Phase 1</b>	\$ -	\$ -	\$ -		Paid in full
<b>Repayment of Road Paving Loan - Phase 2</b>	\$ 32,972	\$ 34,436	\$ 32,972		Repayment of Debenture ( Due 2014 )
<b>Repayment of Road Paving Loan - Phase 3</b>	\$ 143,636	\$ 145,204	\$ 143,636		Repayment of Debenture ( Due 2017 )
<b>Repayment of Debenture - Highland Line</b>	\$ 27,600	\$ -	\$ 68,940		Debt to be issued in 2011. Est. based on 12/29/10 interest rates
<b>Repayment of Debenture - Galbraith Road</b>	\$ -	\$ -	\$ 32,943		Debt to be issued in 2011. Est. based on 12/29/10 interest rates
<b>Total Repayment of Road Paving Financing</b>	\$ 204,208	\$ 179,640	\$ 278,491	\$ -	
<b>Transfer to Reserves</b>					
Replacement of Equipment	\$ 125,000	\$ 232,537	\$ 130,000	\$ 130,000	
Gas Tax Revenue	\$ 158,897	\$ 158,897	\$ 158,897	\$ 158,897	
	\$ 283,897	\$ 391,434	\$ 288,897	\$ 288,897	
<b>TOTAL TRANSPORTATION EXPENSE</b>	\$ 2,795,536	\$ 2,694,786	\$ 2,844,113	\$ 162,647	
<b>Revenues</b>					
Roads - County & Others	\$ 25,000	\$ 12,098	\$ -		
Fees & Permits	\$ 2,500	\$ 2,113	\$ 2,500		
Civic Addressing	\$ 3,000	\$ 2,402	\$ 3,750	\$ 3,750	
Gas Tax Revenues	\$ 158,897	\$ 158,897	\$ 158,897	\$ 158,897	
Refund re Power Take-off Units & Misc.	\$ 2,000	\$ 4,501	\$ 1,000		
<b>Total Revenues</b>	\$ 191,397	\$ 180,011	\$ 166,147	\$ 162,647	
<b>TOTAL</b>	\$ 2,604,139	\$ 2,514,775	\$ 2,677,966	\$ -	Transfer to front page

<b>ENVIRONMENTAL SERVICES</b>					
<b>2011 BUDGET</b>					
	2010	2010	2011	Revenue	
<b>ACCOUNT DESCRIPTION</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>Offset</b>	<b>BUDGET NOTES</b>
<b>EXPENSE</b>					
<b>ENVIRONMENTAL SERVICES</b>					
Collection - Service Agreement (Lanark Village)	\$ 47,300	\$ 46,515	\$ 48,000	\$ 48,000	Curbside Collection
Waste Site Contract - Ewen Alexander	\$ 258,118	\$ 238,044	\$ 268,000		3.3% CPI + Scale House attendant
Reserve for Waste Site Closure	\$ 73,500	\$ 73,500	\$ 73,500		
Capital - Implementation of Transfer Stations	\$ 50,000	\$ 54,722	\$ -		
Recycling Removal - Processing Charge OVWR			\$ 10,000		Temporary Charge 2011
Solid Waste Annual Report			\$ 3,350		Aecom & Stantec
Integrated Solid Waste & Recycling Plan			\$ 25,000	\$ 25,000	CIF 75% up to \$15,000
<b>SUB-TOTAL</b>	<b>\$ 428,918</b>	<b>\$ 412,781</b>	<b>\$ 427,850</b>	<b>\$ 73,000</b>	
Waste - Training/Seminars/Conventions			\$ 2,000		HHW Facility Operations (SWANA)
Waste - Wages & Benefits - Superintendent / Clerical		\$ 14,435	\$ 61,611	\$ 6,500	Stewardship Ontario Grant HHW
Waste - Clothing Allowance		\$ 169	\$ 200		
Waste - Office Supplies		\$ 14	\$ 200		
Waste - Promotional Material/Advertising			\$ 1,000	\$ 500	CIF & OES
Waste - Misc.		\$ 914	\$ 1,000		
<b>SUB-TOTAL</b>	<b>\$ -</b>	<b>\$ 15,532</b>	<b>\$ 66,011</b>	<b>\$ 7,000</b>	
Site 1 Flower - Sand & Gravel			\$ 500		Upgrade roadway through site
Site 1 Flower - Equipment			\$ 500		Twp. equipment
Site 1 Flower - Wages			\$ 500		Twp. staff time
Site 1 Flower - Telephone			\$ 370		Emergency communication equipment
Site 1 Flower - Materials	\$ 500		\$ 200		Fencing etc.
Site 1 Flower - Site Maintenance		\$ 31	\$ 600		Clear back brush and yard
Site 1 Flower - Supplies	\$ 100		\$ 100		Misc. supplies
<b>SUB-TOTAL</b>	<b>\$ 600</b>	<b>\$ 31</b>	<b>\$ 2,770</b>	<b>\$ -</b>	

Site 3 Lanark Village - Off Site Maintenance	\$ -	\$ -	\$ -		
Site 3 Lanark Village - Snowplowing	\$ -	\$ -	\$ -		
Site 3 Lanark Village - Sand & Gravel	\$ 3,000	\$ 6,235	\$ 3,000		Upgrade roadway to site
Site 3 Lanark Village - Studies	\$ 8,100	\$ 6,606	\$ 4,800		Aecom
Site 3 Lanark Village - Telephone	\$ -	\$ -	\$ 370		Emergency communication
Site 3 Lanark Village - Hydrogeological	\$ 9,500	\$ 18,432	\$ 9,000		Stantec
Site 3 Lanark Village - Equipment	\$ 1,000	\$ -	\$ 1,000		Twp. equipment
Site 3 Lanark Village - Wages	\$ -	\$ -	\$ 500		Twp. staff time
Site 3 Lanark Village - Materials	\$ -	\$ -	\$ 500		Various material
Site 3 Lanark Village - Site Maintenance	\$ 2,500	\$ 230	\$ 2,500		Major site clean-up
Site 3 Lanark Village - Supplies	\$ 500	\$ 156	\$ 500		Misc. supplies
Site 3 Lanark Village - Water Testing	\$ 3,200	\$ -	\$ 3,400		Lab Costs
Site 3 Lanark Village - Removal Contract	\$ -	\$ 2,031	\$ -		
Site 3 Lanark Village - Capital	\$ 4,000	\$ -	\$ 240,000	\$ 240,000	Waste Site Closure
<b>SUB-TOTAL</b>	<b>\$ 31,800</b>	<b>\$ 33,690</b>	<b>\$ 265,570</b>	<b>\$ 240,000</b>	
Site 4 McDonald's - Off Site Mtc	\$ 500	\$ 232	\$ -		
Site 4 McDonald's - Snowplowing	\$ -	\$ -	\$ -		
Site 4 McDonald's - Sand & Gravel	\$ 2,000	\$ 9,779	\$ 4,000		Upgrade roadway to site
Site 4 McDonald's - Removal Processing Charge	\$ -	\$ -	\$ 500		2012 E Waste
Site 4 McDonald's - Studies	\$ 4,700	\$ 4,417	\$ 4,500		Aecom
Site 4 McDonald's - Hydrogeological	\$ 10,000	\$ 13,148	\$ 9,500		Stantec
Site 4 McDonald's - Telephone	\$ 250	\$ -	\$ 370		Emergency communication etc. / lighting
Site 4 McDonald's - Equipment	\$ 1,000	\$ -	\$ 1,000		Twp. equipment
Site 4 McDonald's - Wages	\$ -	\$ -	\$ 500		Twp. staff time
Site 4 McDonald's - Materials	\$ 1,000	\$ -	\$ 1,000		Various material
Site 4 McDonald's - Site Maintenance	\$ 1,000	\$ 1,085	\$ 3,000		Bush-hog footprint
Site 4 McDonald's - Supplies	\$ 100	\$ 266	\$ 300		Misc. supplies
Site 4 McDonald's - Hydro	\$ 2,000	\$ 1,426	\$ 2,000		Hydro One
Site 4 McDonald's - Water Testing	\$ 3,200	\$ -	\$ 3,400		Lab Costs
Site 4 McDonald's - Re-Use Centre Supplies	\$ -	\$ 61	\$ 100		Misc. supplies
Site 4 McDonald's - Re-Use Centre Capital	\$ 3,000	\$ 227	\$ 1,500	\$ 1,500	Various bldg. upgrades - shelving etc.
Site 4 McDonald's - Capital	\$ -	\$ -	\$ -		
Site 4 McDonald's - Removal Contract	\$ -	\$ 122	\$ -		
<b>SUB-TOTAL</b>	<b>\$ 28,750</b>	<b>\$ 30,763</b>	<b>\$ 31,670</b>	<b>\$ 1,500</b>	
Site 5 Middleville - Off Site Mtc	\$ 500	\$ -			
Site 5 Middleville - Snowplowing	\$ -	\$ -	\$ -		
Site 5 Middleville - Sand & Gravel	\$ 3,000	\$ 3,891	\$ 10,000		Cover material & Roadway maintenance
Site 5 Middleville - Removal Processing Charge	\$ -	\$ 9,852			
Site 5 Middleville - Studies	\$ 6,300	\$ 5,690	\$ 6,200		Aecom
Site 5 Middleville - Hydrogeological	\$ 16,000	\$ 26,432	\$ 15,000		Stantec
Site 5 Middleville - Telephone	\$ 785	\$ 870	\$ 900		Bell
Site 5 Middleville - Equipment	\$ 3,000	\$ -	\$ 3,000		Twp. equipment
Site 5 Middleville - Wages	\$ -	\$ -	\$ 500		Twp. staff time
Site 5 Middleville - Materials	\$ 2,000	\$ -	\$ 2,000		Various material
Site 5 Middleville - Site Maintenance	\$ 3,000	\$ 2,084	\$ 3,000		Bush-hog site
Site 5 Middleville - Supplies	\$ 500	\$ 3,122	\$ 500		Misc. supplies (New Blue Boxes)
Site 5 Middleville - Hydro	\$ 100	\$ 645	\$ 1,000		New weigh scale operations
Site 5 Middleville - Water Testing	\$ 5,000	\$ -	\$ 5,300		Lab costs
Site 5 Middleville - Capital	\$ 70,000	\$ 76,012	\$ 30,000	\$ 30,000	Scale House/Land Purchase/Survey/Legal
Site 5 Middleville - Removal Contract	\$ -	\$ 2,101			
<b>SUB-TOTAL</b>	<b>\$ 110,185</b>	<b>\$ 130,699</b>	<b>\$ 77,400</b>	<b>\$ 30,000</b>	

Site 6 Robertson's - Off Site Maintenance	\$ -	\$ -	\$ -		
Site 6 Robertson's - Legal	\$ 1,000	\$ -	\$ 1,000		
Site 6 Robertson's - Snowplowing	\$ -	\$ -	\$ -		
Site 6 Robertson's - Sand & Gravel	\$ 1,000	\$ -	\$ 1,000		Roadway maintenance
Site 6 Robertson's - Studies	\$ 5,200	\$ 4,482	\$ 4,500		Aecom
Site 6 Robertson's - Hydrogeological	\$ 17,500	\$ 33,261	\$ 17,000		Stantec
Site 6 Robertson's - Telephone	\$ -	\$ -	\$ 370		Emergency Communication
Site 6 Robertson's - Equipment	\$ 500	\$ -	\$ 800		Twp. equipment
Site 6 Robertson's - Wages	\$ -	\$ -	\$ 500		Twp. staff time
Site 6 Robertson's - Materials	\$ 500	\$ 122	\$ 500		Various material
Site 6 Robertson's - Site Maintenance	\$ 1,000	\$ 16	\$ 1,500		Bush-hog footprint
Site 6 Robertson's - Supplies	\$ -	\$ -	\$ 100		Misc. supplies
Site 6 Robertson's - Water Testing	\$ 3,200	\$ -	\$ 3,400		Lab costs
Site 6 Robertson's - Capital	\$ 100,000	\$ -	\$ 60,000	\$ 60,000	Land Purchase/Survey/Legal
Site 6 Robertson's - Removal Contract	\$ -	\$ -	\$ -		
<b>SUB-TOTAL</b>	<b>\$ 129,900</b>	<b>\$ 37,881</b>	<b>\$ 90,670</b>	<b>\$ 60,000</b>	
Site 8 Watson's - Legal	\$ 1,000	\$ -	\$ -		
Site 8 Watson's - Off Site Mtc	\$ 500	\$ -	\$ -		
Site 8 Watson's - Snowplowing	\$ -	\$ -	\$ -		
Site 8 Watson's - Sand & Gravel	\$ 500	\$ -	\$ 1,000		Yard & roadway maintenance
Site 8 Watson's - Studies	\$ 4,000	\$ 3,873	\$ 4,500		Aecom
Site 8 Watson's - Hydrogeological	\$ 17,500	\$ 37,909	\$ 17,000		Stantec
Site 8 Watson's - Telephone	\$ 280	\$ -	\$ -		Emergency Communication
Site 8 Watson's - Equipment	\$ -	\$ -	\$ 500		Twp. equipment
Site 8 Watson's - Wages	\$ -	\$ -	\$ 300		Twp. staff time
Site 8 Watson's - Materials	\$ -	\$ -	\$ 500		Various material
Site 8 Watson's - Supplies	\$ 150	\$ -	\$ 100		Misc. supplies
Site 8 Watson's - Site Maintenance	\$ -	\$ 272	\$ 1,500		Berm upgrades
Site 8 Watson's - Hydro	\$ 500	\$ -	\$ -		
Site 8 Watson's - Water Testing	\$ 3,800	\$ -	\$ 4,000		Lab costs
Site 8 Watson's - Capital	\$ -	\$ -	\$ 9,000	\$ 9,000	Shelter building/Hydro/Bell
Site 8 Watson's - Removal Contract	\$ -	\$ -	\$ -		
<b>SUB-TOTAL</b>	<b>\$ 28,230</b>	<b>\$ 42,054</b>	<b>\$ 38,400</b>	<b>\$ 9,000</b>	
Site 9 White Lake - Off Site Mtc	\$ 500	\$ 383	\$ -		
Site 9 White Lake - Snowplowing	\$ -	\$ -	\$ -		
Site 9 White Lake - Sand & Gravel	\$ 3,000	\$ 200	\$ 3,000		Yard & roadway maintenance
Site 9 White Lake - Studies	\$ 5,200	\$ 3,305	\$ 5,200		Aecom
Site 9 White Lake - Hydrogeological	\$ 15,500	\$ 24,904	\$ 15,500		Stantec
Site 9 White Lake - Telephone	\$ 400	\$ -	\$ 370		Emergency Communication
Site 9 White Lake - Equipment	\$ 1,000	\$ -	\$ 1,000		Twp. equipment
Site 9 White Lake - Wages	\$ -	\$ -	\$ 800		Twp. staff time
Site 9 White Lake - Materials	\$ 500	\$ -	\$ 500		Various material
Site 9 White Lake - Supplies	\$ -	\$ -	\$ 100		Misc. supplies
Site 9 White Lake - Site Maintenance	\$ 3,200	\$ 771	\$ 3,000		Front gate & roadside brushing
Site 9 White Lake - Water Testing	\$ 5,000	\$ -	\$ 5,000		Lab costs
Site 9 White Lake - Capital	\$ -	\$ -	\$ 10,000	\$ 10,000	Legal survey costs - Land purchase
Site 9 White Lake - Removal Contract	\$ -	\$ -	\$ -		
<b>SUB-TOTAL</b>	<b>\$ 34,300</b>	<b>\$ 29,563</b>	<b>\$ 44,470</b>	<b>\$ 10,000</b>	
<b>WASTE - TOTAL</b>	<b>\$ 792,683</b>	<b>\$ 732,994</b>	<b>\$ 1,044,811</b>	<b>\$ 430,500</b>	



Household Hazardous Waste-Tay Valley Reimburs	\$ (3,000)	\$ (2,612)	\$ (3,000)		Credit from TVT % share
Household Hazardous Waste-Disposal Contracts	\$ 22,000	\$ 21,860	\$ 25,000	\$ 20,000	MOE transport & operation subsidy
Household Hazardous Waste-Attendant Wages	\$ 6,200	\$ 5,880	\$ 6,500	\$ 6,500	Stewardship Ontario Grant HHW
Household Hazardous Waste-EHT		\$ 144	\$ 145		
Household Hazardous Waste-CPP		\$ 273	\$ 275		
Household Hazardous Waste-EI		\$ 179	\$ 180		
Household Hazardous Waste-Materials/Supplies	\$ 1,000	\$ 95	\$ 1,000	\$ 1,000	Stewardship Ontario Grant HHW
Household Hazardous Waste-Misc (Hydro)	\$ 500	\$ 606	\$ 500		
HHW - Promotional Material/Advertising	\$ 500	\$ 564	\$ 500	\$ 500	Stewardship Ontario Grant HHW
Capital - HHWD	\$ 5,000	\$ 2,114	\$ 1,000	\$ 500	Stewardship Ontario Grant HHW
<b>HH WASTE-TOTAL</b>	<b>\$ 32,200</b>	<b>\$ 29,104</b>	<b>\$ 32,100</b>	<b>\$ 28,500</b>	
<b>TOTAL EXPENSE</b>	<b>\$ 824,883</b>	<b>\$ 762,098</b>	<b>\$ 1,076,911</b>	<b>\$ 459,000</b>	
<b>REVENUE</b>					
<i>Transfer from ' Move Ontario Funding' Reserve</i>	\$ 50,000	\$ 50,000	\$ -		
<i>Transfer from Capital Reserve</i>	\$ 100,000	\$ -	\$ 99,000	\$ 99,000	Watson's Corners/Robertson Lake/Middleville
<i>Transfer from Reserve for Waste Site Closure</i>	\$ -	\$ -	\$ 240,000	\$ 240,000	Lanark Village Waste Site Closure
<i>Transfer from Reserve from Special Reserve</i>			\$ 20,000	\$ 20,000	
Garbage Collection - Tipping Fees	\$ 30,000	\$ 51,967	\$ 40,000		
Garbage Collection - Bag Tags	\$ -	\$ -	\$ -		
G/F Mun - Recycling Refund-Stewardship	\$ 18,500	\$ 50,231	\$ 43,746		WDO Data Call 2yrs Behind BB
MHSW - Refund - Stewardship Ont. Agreement	\$ 18,000	\$ 14,007	\$ 18,000	\$ 20,000	2009 funding
MHSW - MOE Operation Subsidy	\$ -	\$ -	\$ 20,000	\$ 15,000	New MOE Subsidy for hours of operaton
Garbage Collection - Composters	\$ 200	\$ 319	\$ 200		
Garbage Collection - Blue Boxes	\$ 100	\$ 122	\$ 100		
Garbage Collection - Recycling Reimbursement	\$ 12,000	\$ 43,917	\$ 5,000		Gim \$11,735 2009 / WM \$11,200 2008-10
Miscellaneous Revenue		\$ 32,240	\$ 20,000		Scrap/E-waste/Tires (WM Payback 12,850)
Recycling Grants Revenue		\$ -	\$ 500	\$ 500	CIF & OES
Integrated Solid Waste & Recycling Plan Grant			\$ 15,000	\$ 15,000	CIF 75% up to \$15,000
Bear Wise Funding Agreement	\$ -	\$ -	\$ -		N/A 2010
Re Use Centre Funding Reserve				\$ 1,500	\$24,000 reserve
Special Levy Household Waste	\$ 132,000	\$ 133,493	\$ 132,000		2 bags/houshold
Lanark Village Tax Levy	\$ 47,300	\$ 43,743	\$ 48,000	\$ 48,000	Curbside Collection
<b>TOTAL REVENUES</b>	<b>\$ 408,100</b>	<b>\$ 420,039</b>	<b>\$ 701,546</b>	<b>\$ 459,000</b>	
<b>TOTAL</b>	<b>\$ 416,783</b>	<b>\$ 342,059</b>	<b>\$ 375,365</b>	<b>\$ -</b>	
<b>WATER AND SEWER PROJECT</b>					
Honorarium		\$ 12,880			funded from reserve
Consulting Fees		\$ 550,792			funded from reserve
Technician					funded from reserve
Pre-Engineering					funded from reserve
Other Contracted Services		\$ 482,279			funded from reserve
Land Acquisition					funded from reserve
Miscellaneous		\$ 712			funded from reserve
Well Monitoring					funded from reserve
	\$ -	\$ 1,046,663	\$ -		
<i>Transfer from Sewer &amp; Water Reserve</i>		\$ 1,046,663			
<b>TOTAL WATER &amp; SEWER</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>TOTAL</b>	<b>\$ 416,783</b>	<b>\$ 342,059</b>	<b>\$ 375,365</b>		Transfer to front page